

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**  
Washington, D.C. 20549

**FORM 10-Q**

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended September 30, 2022

OR

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number 001-34504

**ADDUS HOMECARE CORPORATION**

(Exact name of registrant as specified in its charter)

Delaware  
(State or other jurisdiction of  
incorporation or organization)

20-5340172  
(I.R.S. Employer  
Identification No.)

6303 Cowboys Way, Suite 600  
Frisco, TX  
(Address of principal executive offices)

75034  
(Zip Code)

(469) 535-8200

(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

| Title of each class             | Trading Symbol(s) | Name of each exchange on which registered |
|---------------------------------|-------------------|---|
| Common Stock, \$0.001 par value | ADUS              | The Nasdaq Global Market                  |

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large Accelerated Filer  Accelerated Filer   
Non-Accelerated Filer  Smaller Reporting Company   
Emerging Growth Company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

As of October 25, 2022, Addus HomeCare Corporation had 16,110,364 shares of Common Stock outstanding.

ADDUS HOMECARE CORPORATION

FORM 10-Q

INDEX

|  |    |
|--|----|
| <a href="#">PART I. FINANCIAL INFORMATION</a>  | 3  |
| <a href="#">Item 1. Financial Statements (Unaudited)</a>   | 3  |
| <a href="#">Condensed Consolidated Balance Sheets as of September 30, 2022 and December 31, 2021</a>                                     | 3  |
| <a href="#">Condensed Consolidated Statements of Income For the Three and Nine Months Ended September 30, 2022 and 2021</a>              | 4  |
| <a href="#">Condensed Consolidated Statement of Stockholders' Equity For the Three and Nine Months Ended September 30, 2022 and 2021</a> | 5  |
| <a href="#">Condensed Consolidated Statements of Cash Flows For the Nine Months Ended September 30, 2022 and 2021</a>                    | 7  |
| <a href="#">Notes to Condensed Consolidated Financial Statements</a>   | 8  |
| <a href="#">Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations</a>                            | 22 |
| <a href="#">Item 3. Quantitative and Qualitative Disclosures About Market Risk</a>   | 38 |
| <a href="#">Item 4. Controls and Procedures</a>  | 38 |
| <a href="#">PART II. OTHER INFORMATION</a>   | 39 |
| <a href="#">Item 1. Legal Proceedings</a>  | 39 |
| <a href="#">Item 1A. Risk Factors</a>  | 39 |
| <a href="#">Item 2. Unregistered Sales of Equity Securities and Use of Proceeds</a>  | 39 |
| <a href="#">Item 3. Defaults Upon Senior Securities</a>  | 39 |
| <a href="#">Item 4. Mine Safety Disclosures</a>  | 39 |
| <a href="#">Item 5. Other Information</a>  | 39 |
| <a href="#">Item 6. Exhibits</a>   | 40 |

## PART I – FINANCIAL INFORMATION

## Item 1. Financial Statements

ADDUS HOMECARE CORPORATION  
AND SUBSIDIARIESCONDENSED CONSOLIDATED BALANCE SHEETS  
As of September 30, 2022 and December 31, 2021  
(Amounts and Shares in Thousands, Except Per Share Data)  
(Unaudited)

|   | September 30, 2022 | December 31, 2021 |
|---|--------------------|-------------------|
| <b>Assets</b>   |                    |                   |
| Current assets  |                    |                   |
| Cash  | \$ 105,644         | \$ 168,895        |
| Accounts receivable, net of allowances for credit losses  | 126,253            | 136,955           |
| Prepaid expenses and other current assets   | 8,245              | 18,491            |
| Total current assets  | 240,142            | 324,341           |
| Property and equipment, net of accumulated depreciation and amortization  | 17,428             | 18,483            |
| Other assets  |                    |                   |
| Goodwill  | 575,205            | 504,392           |
| Intangibles, net of accumulated amortization  | 72,655             | 64,321            |
| Operating lease assets, net   | 40,503             | 36,048            |
| Total other assets  | 688,363            | 604,761           |
| Total assets  | \$ 945,933         | \$ 947,585        |
| <b>Liabilities and stockholders' equity</b>   |                    |                   |
| Current liabilities   |                    |                   |
| Accounts payable  | \$ 19,545          | \$ 19,358         |
| Accrued payroll   | 35,084             | 44,083            |
| Accrued expenses  | 39,557             | 37,077            |
| Government stimulus advances  | 21,158             | 4,173             |
| Accrued workers' compensation insurance   | 12,844             | 12,998            |
| Total current liabilities   | 128,188            | 117,689           |
| Long-term liabilities   |                    |                   |
| Long-term debt, net of debt issuance costs  | 163,557            | 220,912           |
| Long-term operating lease liabilities   | 37,168             | 32,859            |
| Other long-term liabilities   | 2,183              | 1,781             |
| Total long-term liabilities   | 202,908            | 255,552           |
| Total liabilities   | \$ 331,096         | \$ 373,241        |
| Stockholders' equity  |                    |                   |
| Common stock—\$.001 par value; 40,000 authorized and 16,090 and 15,940 shares issued and outstanding as of September 30, 2022 and December 31, 2021, respectively | \$ 16              | \$ 16             |
| Additional paid-in capital  | 389,267            | 380,037           |
| Retained earnings   | 225,554            | 194,291           |
| Total stockholders' equity  | 614,837            | 574,344           |
| Total liabilities and stockholders' equity  | \$ 945,933         | \$ 947,585        |

See accompanying Notes to Condensed Consolidated Financial Statements (Unaudited)

**ADDUS HOMECARE CORPORATION  
AND SUBSIDIARIES**

**CONDENSED CONSOLIDATED STATEMENTS OF INCOME**  
**For the Three and Nine Months Ended September 30, 2022 and 2021**  
**(Amounts and Shares in Thousands, Except Per Share Data)**  
**(Unaudited)**

|   | For the Three Months<br>Ended September 30, |            | For the Nine Months<br>Ended September 30, |            |
|---|---|------------|--|------------|
|   | 2022  | 2021       | 2022                                       | 2021       |
| Net service revenues  | \$ 240,495                                  | \$ 216,662 | \$ 704,070                                 | \$ 639,857 |
| Cost of service revenues  | 165,310                                     | 149,616    | 483,100                                    | 442,804    |
| Gross profit  | 75,185                                      | 67,046     | 220,970                                    | 197,053    |
| General and administrative expenses   | 54,228                                      | 46,280     | 162,476                                    | 139,881    |
| Depreciation and amortization   | 3,441                                       | 3,406      | 10,571                                     | 10,594     |
| Total operating expenses  | 57,669                                      | 49,686     | 173,047                                    | 150,475    |
| Operating income  | 17,516                                      | 17,360     | 47,923                                     | 46,578     |
| Interest income   | (83)  | (37)       | (249)                                      | (90)       |
| Interest expense  | 2,472                                       | 1,614      | 6,278                                      | 4,092      |
| Total interest expense, net   | 2,389                                       | 1,577      | 6,029                                      | 4,002      |
| Income before income taxes  | 15,127                                      | 15,783     | 41,894                                     | 42,576     |
| Income tax expense  | 3,584                                       | 4,206      | 10,631                                     | 10,508     |
| Net income  | \$ 11,543                                   | \$ 11,577  | \$ 31,263                                  | \$ 32,068  |
| Net income per common share   |   |            |  |            |
| Basic income per share  | \$ 0.73                                     | \$ 0.74    | \$ 1.97                                    | \$ 2.04    |
| Diluted income per share  | \$ 0.71                                     | \$ 0.72    | \$ 1.94                                    | \$ 2.00    |
| Weighted average number of common shares and potential common shares outstanding: |   |            |  |            |
| Basic   | 15,872                                      | 15,748     | 15,846                                     | 15,727     |
| Diluted   | 16,184                                      | 16,030     | 16,146                                     | 16,060     |

See accompanying Notes to Condensed Consolidated Financial Statements (Unaudited)

**ADDUS HOMECARE CORPORATION  
AND SUBSIDIARIES**

**CONDENSED CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY**  
**For the Three and Nine Months Ended September 30, 2022**  
**(Amounts and Shares in Thousands)**  
**(Unaudited)**

|  | For the Three Months Ended September 30, 2022 |        |                                  |                      |                                  |
|--|---|--------|----------------------------------|----------------------|----------------------------------|
|  | Common Stock                                  |        | Additional<br>Paid-in<br>Capital | Retained<br>Earnings | Total<br>Stockholders'<br>Equity |
|  | Shares  | Amount |                                  |                      |                                  |
| Balance at July 1, 2022  | 16,081  | \$ 16  | \$ 385,750                       | \$ 214,011           | \$ 599,777                       |
| Issuance of shares of common stock under restricted stock award agreements   | —   | —      | —                                | —                    | —                                |
| Forfeiture of shares of common stock under restricted stock award agreements | (1)   | —      | —                                | —                    | —                                |
| Stock-based compensation   | —   | —      | 2,780                            | —                    | 2,780                            |
| Shares issued for exercise of stock options                                  | 10  | —      | 737                              | —                    | 737                              |
| Net income   | —   | —      | —                                | 11,543               | 11,543                           |
| Balance at September 30, 2022  | 16,090  | \$ 16  | \$ 389,267                       | \$ 225,554           | \$ 614,837                       |
|  | For the Nine Months Ended September 30, 2022  |        |                                  |                      |                                  |
|  | Common Stock                                  |        | Additional<br>Paid-in<br>Capital | Retained<br>Earnings | Total<br>Stockholders'<br>Equity |
|  | Shares  | Amount |                                  |                      |                                  |
| Balance at January 1, 2022   | 15,940  | \$ 16  | \$ 380,037                       | \$ 194,291           | \$ 574,344                       |
| Issuance of shares of common stock under restricted stock award agreements   | 129   | —      | —                                | —                    | —                                |
| Forfeiture of shares of common stock under restricted stock award agreements | (4)   | —      | —                                | —                    | —                                |
| Stock-based compensation   | —   | —      | 7,945                            | —                    | 7,945                            |
| Shares issued for exercise of stock options                                  | 25  | —      | 1,285                            | —                    | 1,285                            |
| Net income   | —   | —      | —                                | 31,263               | 31,263                           |
| Balance at September 30, 2022  | 16,090  | \$ 16  | \$ 389,267                       | \$ 225,554           | \$ 614,837                       |

See accompanying Notes to Condensed Consolidated Financial Statements (Unaudited)

**ADDUS HOMECARE CORPORATION  
AND SUBSIDIARIES**

**CONDENSED CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY**  
**For the Three and Nine Months Ended September 30, 2021**  
**(Amounts and Shares in Thousands)**  
**(Unaudited)**

|  | For the Three Months Ended September 30, 2021 |              |                                  |                      |                                  |
|--|---|--------------|----------------------------------|----------------------|----------------------------------|
|  | Common Stock                                  |              | Additional<br>Paid-in<br>Capital | Retained<br>Earnings | Total<br>Stockholders'<br>Equity |
|  | Shares  | Amount       |                                  |                      |                                  |
| Balance at July 1, 2021  | 15,917  | \$ 16        | \$ 374,383                       | \$ 169,656           | \$ 544,055                       |
| Forfeiture of shares of common stock under restricted stock award agreements | (5)   |              | —                                | —                    | —                                |
| Stock-based compensation   | —   |              | 2,341                            | —                    | 2,341                            |
| Shares issued for exercise of stock options                                  | 1   |              | 78                               | —                    | 78                               |
| Net income   | —   |              | —                                | 11,577               | 11,577                           |
| Balance at September 30, 2021  | <u>15,913</u>                                 | <u>\$ 16</u> | <u>\$ 376,802</u>                | <u>\$ 181,233</u>    | <u>\$ 558,051</u>                |

|  | For the Nine Months Ended September 30, 2021 |              |                                  |                      |                                  |
|--|--|--------------|----------------------------------|----------------------|----------------------------------|
|  | Common Stock                                 |              | Additional<br>Paid-in<br>Capital | Retained<br>Earnings | Total<br>Stockholders'<br>Equity |
|  | Shares                                       | Amount       |                                  |                      |                                  |
| Balance at January 1, 2021   | 15,826                                       | \$ 16        | \$ 369,495                       | \$ 149,165           | \$ 518,676                       |
| Issuance of shares of common stock under restricted stock award agreements   | 88   |              | —                                | —                    | —                                |
| Forfeiture of shares of common stock under restricted stock award agreements | (5)  |              | —                                | —                    | —                                |
| Stock-based compensation   | —  |              | 7,105                            | —                    | 7,105                            |
| Shares issued for exercise of stock options                                  | 4  |              | 202                              | —                    | 202                              |
| Net income   | —  |              | —                                | 32,068               | 32,068                           |
| Balance at September 30, 2021  | <u>15,913</u>                                | <u>\$ 16</u> | <u>\$ 376,802</u>                | <u>\$ 181,233</u>    | <u>\$ 558,051</u>                |

See accompanying Notes to Condensed Consolidated Financial Statements (Unaudited)

**ADDUS HOMECARE CORPORATION  
AND SUBSIDIARIES**

**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**  
**For the Nine Months Ended September 30, 2022 and 2021**  
**(Amounts in Thousands)**  
**(Unaudited)**

|  | <b>For the Nine Months<br/>Ended September 30,</b> |                   |
|--|--|-------------------|
|  | <b>2022</b>  | <b>2021</b>       |
| <b>Cash flows from operating activities:</b>   |  |                   |
| Net income   | \$ 31,263  | \$ 32,068         |
| Adjustments to reconcile net income to net cash provided by (used in) operating activities, net of acquisitions: |  |                   |
| Depreciation and amortization  | 10,571   | 10,594            |
| Deferred income taxes  | 413  | 605               |
| Stock-based compensation   | 7,945  | 7,105             |
| Amortization of debt issuance costs under the credit facility  | 645  | 590               |
| Provision for credit losses  | 481  | 744               |
| Impairment of operating lease assets   | 1,174  | —                 |
| Changes in operating assets and liabilities, net of acquisitions:  |  |                   |
| Accounts receivable  | 18,232   | (1,906)           |
| Prepaid expenses and other current assets  | 10,568   | (3,610)           |
| Government stimulus advances   | 16,985   | (24,413)          |
| Accounts payable   | (693)  | (780)             |
| Accrued payroll  | (10,421)   | (4,553)           |
| Accrued expenses and other long-term liabilities   | (6,345)  | (2,157)           |
| <b>Net cash provided by (used in) operating activities</b>   | <b>80,818</b>                                      | <b>14,287</b>     |
| <b>Cash flows from investing activities:</b>   |  |                   |
| Acquisitions of businesses, net of cash acquired   | (84,490)   | (29,219)          |
| Purchases of property and equipment  | (2,864)  | (3,214)           |
| <b>Net cash used in investing activities</b>   | <b>(87,354)</b>                                    | <b>(32,433)</b>   |
| <b>Cash flows from financing activities:</b>   |  |                   |
| Payments on revolver loan — credit facility  | (105,000)  | —                 |
| Proceeds from borrowings on revolver — credit facility   | 47,000   | 46,395            |
| Payments on term loan — credit facility  | —  | (18,130)          |
| Payment for debt issuance costs  | —  | (3,020)           |
| Cash received from exercise of stock options   | 1,285  | 202               |
| Other  | —  | —                 |
| <b>Net cash used in financing activities</b>   | <b>(56,715)</b>                                    | <b>25,447</b>     |
| <b>Net change in cash</b>  | <b>(63,251)</b>                                    | <b>7,301</b>      |
| <b>Cash, at beginning of period</b>  | <b>168,895</b>                                     | <b>145,078</b>    |
| <b>Cash, at end of period</b>  | <b>\$ 105,644</b>                                  | <b>\$ 152,379</b> |
| <b>Supplemental disclosures of cash flow information:</b>  |  |                   |
| Cash paid for interest   | \$ 5,589   | \$ 3,648          |
| Cash paid for income taxes   | 629  | 14,767            |

See accompanying Notes to Condensed Consolidated Financial Statements (Unaudited)

**ADDUS HOMECARE CORPORATION  
AND SUBSIDIARIES**

**Notes to Condensed Consolidated Financial Statements  
(Unaudited)**

**1. Nature of Operations, Consolidation, and Presentation of Financial Statements**

Addus HomeCare Corporation (“Holdings”) and its subsidiaries (together with Holdings, the “Company”, “we”, “us” or “our”) operate as a multi-state provider of three distinct but related business segments providing in-home services. In its personal care services segment, the Company provides non-medical assistance with activities of daily living, primarily to persons who are at increased risk of hospitalization or institutionalization, such as the elderly, chronically ill or disabled. In its hospice segment, the Company provides physical, emotional and spiritual care for people who are terminally ill as well as related services for their families. In its home health segment, the Company provides services that are primarily medical in nature to individuals who may require assistance during an illness or after hospitalization and include skilled nursing and physical, occupational and speech therapy. The Company’s payors include federal, state and local governmental agencies, managed care organizations, commercial insurers and private individuals.

***Basis of Presentation***

The accompanying Unaudited Condensed Consolidated Financial Statements and related notes have been prepared in accordance with the rules and regulations of the U.S. Securities and Exchange Commission (“SEC”) for Quarterly Reports on Form 10-Q. The accompanying balance sheet as of December 31, 2021 has been derived from the Company’s audited financial statements for the year ended December 31, 2021 previously filed with the SEC. Accordingly, these financial statements do not include all of the information and note disclosures required by accounting principles generally accepted in the United States of America (“GAAP”) for annual financial statements and should be read in conjunction with our consolidated financial statements and notes thereto for the year ended December 31, 2021 included in our Annual Report on Form 10-K, which includes information and disclosures not included herein.

In the opinion of management, these financial statements reflect all adjustments of a normal, recurring nature necessary for the fair statement of our financial position, results of operations, and cash flows for the interim periods presented in conformity with GAAP. Our results for any interim period are not necessarily indicative of results for a full year or any other interim period.

***Principles of Consolidation***

These Unaudited Condensed Consolidated Financial Statements include the accounts of Addus HomeCare Corporation, and its subsidiaries. All intercompany balances and transactions have been eliminated in consolidation.

**2. Summary of Significant Accounting Policies**

***Estimates***

The financial statements are prepared by management in conformity with GAAP and include estimated amounts and certain disclosures based on assumptions about future events. The Company’s critical accounting estimates include the following areas: revenue recognition, goodwill and intangibles in business combinations and when required, the quantitative assessment of goodwill. Actual results could differ from those estimates.



### Computation of Weighted Average Shares

The following table sets forth the computation of basic and diluted common shares:

|  | For the Three Months Ended September 30, |        | For the Nine Months Ended September 30, |        |
|--|--|--------|---|--------|
|  | (Amounts in thousands)                   |        | (Amounts in thousands)                  |        |
|  | 2022                                     | 2021   | 2022                                    | 2021   |
| Weighted average number of shares outstanding for basic per share calculation  | 15,872                                   | 15,748 | 15,846                                  | 15,727 |
| Effect of dilutive potential shares:   |  |        |   |        |
| Stock options  | 255                                      | 267    | 244                                     | 288    |
| Restricted stock awards  | 57                                       | 15     | 56                                      | 45     |
| Adjusted weighted average shares outstanding for diluted per share calculation | 16,184                                   | 16,030 | 16,146                                  | 16,060 |
| Anti-dilutive shares:  |  |        |   |        |
| Stock options  | 111                                      | 73     | 111                                     | 73     |
| Restricted stock awards  | 36                                       | 125    | 3                                       | 73     |

### Recently Adopted Accounting Pronouncements

In November 2021, the FASB issued ASU 2021-10, *Government Assistance (Topic 832): Disclosures by Business Entities about Government Assistance*. ASU 2021-10 requires entities to disclose certain information about the nature of certain governmental assistance received, including the nature of the transaction and the related accounting policy, the financial statement line items impacted by the assistance, as well as the significant terms and conditions of the transactions. The ASU was adopted as of January 1, 2022 and did not have an impact on the Company's results of operations or liquidity.

### Recently Issued Accounting Pronouncements

In March 2020, the FASB issued ASU 2020-04, *Reference Rate Reform (Topic 848): Facilitation of the Effects of Reference Rate Reform on Financial Reporting*. ASU 2020-04 provides optional expedients and exceptions for applying GAAP to contract modifications and hedging relationships, and other transactions subject to meeting certain criteria, that reference LIBOR or another reference rate expected to be discontinued. The ASU provides companies with optional guidance to ease the potential accounting burden associated with transitioning away from reference rates that are expected to be discontinued. Therefore, it will be in effect for a limited time through December 31, 2022. The ASU can be adopted no later than December 1, 2022 with early adoption permitted. On July 30, 2021, the Company entered into the Second Amendment to the Credit Agreement as discussed further in Note 8. The Credit Agreement contains hardwired fallback language that contemplates a transition from LIBOR, specifically identifies the secured overnight financing rate ("SOFR") as the replacement reference rate and details the mechanism for transition at LIBOR cessation, which is anticipated to occur on June 30, 2023. The transition to SOFR is not expected to have a material impact on the Company's results of operations or liquidity.

### 3. Leases

Amounts reported on the Company's Unaudited Condensed Consolidated Balance Sheets for operating leases were as follows:

|  | September 30, 2022     | December 31, 2021 |
|--|------------------------|-------------------|
|  | (Amounts in Thousands) |                   |
| Operating lease assets, net                                  | \$ 40,503              | \$ 36,048         |
| Short-term operating lease liabilities (in accrued expenses) | 10,866                 | 9,774             |
| Long-term operating lease liabilities                        | 37,168                 | 32,859            |
| Total operating lease liabilities                            | \$ 48,034              | \$ 42,633         |

### Lease Costs

Components of lease costs were reported in general and administrative expenses in the Company's Unaudited Condensed Consolidated Statements of Income as follows:

|                        | For the Three Months Ended September 30,<br>(Amounts in Thousands) |          | For the Nine Months Ended September 30,<br>(Amounts in Thousands) |          |
|------------------------|--|----------|---|----------|
|                        | 2022   | 2021     | 2022  | 2021     |
| Operating lease costs  | \$ 3,251   | \$ 2,789 | \$ 8,888  | \$ 8,341 |
| Short-term lease costs | 589  | 197      | 2,251   | 572      |
| Total lease costs      | 3,840  | 2,986    | 11,139  | 8,913    |
| Less: sublease income  | (176)  | (177)    | (529)   | (480)    |
| Total lease costs, net | \$ 3,664   | \$ 2,809 | \$ 10,610   | \$ 8,433 |

### Lease Term and Discount Rate

Weighted average remaining lease terms and discount rates were as follows:

|   | September 30, 2022 | December 31, 2021 |
|---|--------------------|-------------------|
| Operating leases:                             |                    |                   |
| Weighted average remaining lease term (years) | 5.98               | 6.39              |
| Weighted average discount rate                | 3.92 %             | 3.91 %            |

### Maturity of Lease Liabilities

Remaining operating lease payments as of September 30, 2022 were as follows:

|  | Operating Leases<br>(Amounts in Thousands) |         |
|--|--|---------|
| Due in the 12-month period ended September 30, |  |         |
| 2023   | \$   | 12,379  |
| 2024   |  | 10,645  |
| 2025   |  | 7,816   |
| 2026   |  | 5,756   |
| 2027   |  | 4,433   |
| Thereafter                                     |  | 13,070  |
| Total future minimum rental commitments        |  | 54,099  |
| Less: Imputed interest                         |  | (6,065) |
| Total lease liabilities                        | \$   | 48,034  |

### Supplemental cash flows information

|   | For the Nine Months Ended September 30,<br>(Amounts in Thousands) |          |
|---|---|----------|
|   | 2022  | 2021     |
| Cash paid for amounts included in the measurement of lease liabilities: |   |          |
| Operating cash flows from operating leases                              | \$ 9,752  | \$ 8,237 |
| Right-of-use assets obtained in exchange for lease obligations:         |   |          |
| Operating leases  | \$ 13,130   | \$ 5,706 |

#### 4. Acquisitions

The Company's acquisitions have been accounted for in accordance with ASC Topic 805, *Business Combinations*, and the resulting goodwill and other intangible assets were accounted for under ASC Topic 350, *Goodwill and Other Intangible Assets*. Under business combination accounting, the assets and liabilities are generally recognized at their fair values and the difference between the consideration transferred, excluding transaction costs, and the fair values of the assets and liabilities is recognized as goodwill. The results of each business acquisition are included on the Unaudited Condensed Consolidated Statements of Income from the date of the acquisition.

Management's assessment of qualitative factors affecting goodwill for each acquisition includes estimates of market share at the date of purchase, ability to grow in the market, synergy with existing Company operations and the payor profile in the markets.

##### *JourneyCare*

On February 1, 2022, the Company completed the acquisition of the hospice and palliative operations of JourneyCare Inc. ("JourneyCare"). The purchase price was approximately \$86.6 million, including the amount of acquired excess cash held by JourneyCare at the closing of the acquisition (approximately \$0.5 million) plus the finalization of net working capital payable to seller of \$1.6 million. The JourneyCare acquisition was funded with a combination of a \$35.0 million draw on the Company's revolving credit facility and available cash. With the JourneyCare acquisition, the Company expanded its hospice services in the state of Illinois. The related acquisition costs were \$0.1 million and \$0.5 million for the three and nine months ended September 30, 2022, respectively, and integration costs were \$0.8 million and \$3.9 million for the three and nine months ended September 30, 2022, respectively. These costs were included in general and administrative expenses on the Unaudited Condensed Consolidated Statements of Income and were expensed as incurred.

Based upon management's valuations, which are preliminary and subject to completion of working capital adjustments, the fair values of the assets and liabilities acquired are as follows:

|                                       | <b>Total</b><br><b>(Amounts in Thousands)</b> |
|---------------------------------------|---|
| Goodwill                              | \$ 70,724                                     |
| Identifiable intangible assets        | 13,792  |
| Cash                                  | 500   |
| Accounts receivable                   | 8,171   |
| Property and equipment                | 1,194   |
| Operating lease assets, net           | 3,728   |
| Other assets                          | 333   |
| Accrued expenses                      | (6,799)                                       |
| Accrued payroll                       | (1,511)                                       |
| Long-term operating lease liabilities | (3,537)                                       |
| Total purchase price                  | <u>\$ 86,595</u>                              |

Identifiable intangible assets acquired included \$9.0 million in a trade name and \$4.8 million of indefinite lived state licenses. The preliminary estimated fair value of identifiable intangible assets was determined with the assistance of a valuation specialist, using Level 3 inputs as defined under ASC Topic 820. The fair value analysis and related valuations reflect the conclusions of management. All estimates, key assumptions, and forecasts were either provided by or reviewed by the Company. The goodwill and intangible assets acquired are deductible for tax purposes.

The JourneyCare acquisition accounted for \$12.2 million and \$35.3 million of net service revenues and \$2.4 million and \$7.0 million of operating income for the three and nine months ended September 30, 2022, respectively.

The following table contains unaudited pro forma condensed consolidated income statement information of the Company for the three and nine months ended September 30, 2022 as if the JourneyCare acquisition closed on January 1, 2021.

|                             | For the Three Months<br>Ended September 30,<br>(Amounts in Thousands) |         | For the Nine Months Ended September 30,<br>(Amounts in Thousands) |         |    |         |
|-----------------------------|---|---------|---|---------|----|---------|
|                             | 2021  |         | 2022  | 2021    |    |         |
| Net service revenues        | \$  | 231,439 | \$  | 709,283 | \$ | 683,828 |
| Operating income            |   | 20,852  |   | 46,537  |    | 48,136  |
| Net income                  |   | 14,140  |   | 30,347  |    | 33,234  |
| Net income per common share |   |         |   | -       |    |         |
| Basic income per share      | \$  | 0.90    | \$  | 1.92    | \$ | 2.11    |
| Diluted income per share    | \$  | 0.88    | \$  | 1.88    | \$ | 2.07    |

The pro forma disclosures in the table above include adjustments for amortization of intangible assets, tax expense and acquisition costs to reflect results that are more representative of the combined results of the transactions as if the operations of JourneyCare had been acquired effective January 1, 2021. This pro forma information is presented for illustrative purposes only and may not be indicative of the results of operations that would have actually occurred. In addition, future results may vary significantly from the results reflected in the pro forma information. The unaudited pro forma financial information does not reflect the impact of future events that may occur after the acquisition, such as anticipated cost savings from operating synergies.

## 5. Goodwill and Intangible Assets

A summary of the goodwill and related adjustments is provided below:

|   | Hospice                | Personal Care | Home Health | Total   |    |        |    |         |
|---|------------------------|---------------|-------------|---------|----|--------|----|---------|
|   | (Amounts in Thousands) |               |             |         |    |        |    |         |
| Goodwill as of December 31, 2021            | \$                     | 328,334       | \$          | 152,688 | \$ | 23,370 | \$ | 504,392 |
| Additions for acquisitions                  |                        | 70,724        |             |         |    |        |    | 70,724  |
| Adjustments to previously recorded goodwill |                        | (52)          |             |         |    | 141    |    | 89      |
| Goodwill as of September 30, 2022           | \$                     | 399,006       | \$          | 152,688 | \$ | 23,511 | \$ | 575,205 |

In connection with the JourneyCare acquisition, the Company recognized goodwill in its hospice segment of \$70.7 million, during the nine months ended September 30, 2022. See Note 4 for additional information regarding the acquisition.

The Company's identifiable intangible assets consist of customer and referral relationships, trade names and trademarks, non-competition agreements and state licenses. Amortization is computed using straight-line and accelerated methods based upon the estimated useful lives of the respective assets, which range from five to twenty-five years. Customer and referral relationships are amortized systematically over the periods of expected economic benefit, which range from five to ten years.

The carrying amount and accumulated amortization of each identifiable intangible asset category consisted of the following as of September 30, 2022:

|  | Customer and referral relationships | Trade names and trademarks | Non-competition agreements | State Licenses   | Total            |
|--|-------------------------------------|----------------------------|----------------------------|------------------|------------------|
|  | (Amounts in Thousands)              |                            |                            |                  |                  |
| Intangible assets with indefinite lives        | —                                   | —                          | —                          | 25,891           | 25,891           |
| Intangible assets subject to amortization:     |                                     |                            |                            |                  |                  |
| Gross carrying amount                          | 44,672                              | 51,941                     | 6,785                      | 12,517           | 115,915          |
| Accumulated amortization                       | (37,652)                            | (20,402)                   | (4,581)                    | (6,516)          | (69,151)         |
| Intangible assets subject to amortization, net | 7,020                               | 31,539                     | 2,204                      | 6,001            | 46,764           |
| Total intangible assets at September 30, 2022  | <u>\$ 7,020</u>                     | <u>\$ 31,539</u>           | <u>\$ 2,204</u>            | <u>\$ 31,892</u> | <u>\$ 72,655</u> |

In connection with the JourneyCare acquisition, the Company recognized a trade name of \$9.0 million and indefinite lived state licenses of \$4.8 million in its hospice segment during the three months ended March 31, 2022. See Note 4 for additional information regarding the acquisition.

Amortization expense related to the intangible assets was \$1.8 million and \$5.4 million for the three and nine months ended September 30, 2022, respectively, and \$1.9 million and \$6.2 million for the three and nine months ended September 30, 2021, respectively. The weighted average remaining useful lives of identifiable intangible assets as of September 30, 2022 was 10.0 years.

## 6. Details of Certain Balance Sheet Accounts

Prepaid expenses and other current assets consisted of the following:

|   | September 30, 2022     | December 31, 2021 |
|---|------------------------|-------------------|
|   | (Amounts in Thousands) |                   |
| Prepaid workers' compensation and liability insurance | \$ 2,244               | \$ 3,206          |
| Workers' compensation insurance receivable            | 788                    | 1,559             |
| Income tax receivable                                 | -                      | 7,556             |
| Other   | 5,213                  | 6,170             |
| Total prepaid expenses and other current assets       | <u>\$ 8,245</u>        | <u>\$ 18,491</u>  |

Accrued expenses consisted of the following:

|  | September 30, 2022     | December 31, 2021 |
|--|------------------------|-------------------|
|  | (Amounts in Thousands) |                   |
| Current portion of operating lease liabilities | \$ 10,866              | \$ 9,774          |
| Payor advances (1)                             | 4,856                  | 6,485             |
| Accrued health insurance                       | 5,847                  | 5,200             |
| Accrued professional fees                      | 3,135                  | 2,978             |
| Accrued income & business tax                  | 4,491                  | 2,281             |
| Other  | 10,362                 | 10,359            |
| Total accrued expenses                         | <u>\$ 39,557</u>       | <u>\$ 37,077</u>  |

- (1) Represents the deferred portion of payments received from payors for COVID-19 reimbursements which will be recognized as we incur specific COVID-19 related expenses (including expenses related to securing and maintaining adequate personnel) or will be returned to the extent such related expenses are not incurred.

## 7. COVID-19 Pandemic

In recognition of the significant threat to the liquidity of financial markets posed by the COVID-19 pandemic, the Federal Reserve and Congress took dramatic actions to provide liquidity to businesses and the banking system in the United States, as described below.

### *Provider Relief Fund*

One of the primary sources of relief for healthcare providers is the Provider Relief Fund, which has been funded through the Coronavirus Aid, Relief, and Economic Security Act (“CARES Act”) and related legislation. Provider Relief Fund payments are intended to compensate healthcare providers for lost revenues and health care related expenses incurred in response to the COVID-19 pandemic and are not required to be repaid, provided that recipients attest to and comply with certain terms and conditions, including limitations on balance billing and not using funds received from the Provider Relief Fund to reimburse expenses or losses that other sources are obligated to reimburse. Commercial organizations that receive and expend annual total awards of \$750,000 or more in federal funding, including payments received through the Provider Relief Fund, are subject to federal audit requirements.

In November 2020, the Company received grants in an aggregate principal amount of \$13.7 million from the Provider Relief Fund, and fully utilized these funds as of December 31, 2021, including \$0.4 million and \$11.7 million during the three and nine months ended September 30, 2021, respectively, for healthcare related expenses, including retention payments, attributable to COVID-19 that were unreimbursed by other sources. We properly and fully documented the use of such funds in reports submitted to the U.S. Department of Health & Human Services (“HHS”) in the quarter ended March 31, 2022. During the quarter ended September 30, 2022, we submitted an unmodified audit report to HHS in accordance with Generally Accepted Government Auditing Standards, as required for commercial organizations that received and expended total awards of \$750,000 or more.

### *Payroll tax deferral*

The CARES Act also provided for certain federal income and other tax changes, including allowing for the deferral of the employer portion of Social Security payroll taxes through December 31, 2020. The Company received a cash benefit of approximately \$7.1 million related to the deferral of employer payroll taxes for 2020 under the CARES Act, for the period April 2, 2020 through June 30, 2020. As of September 30, 2022 and December 31, 2021, the deferred portion of employer Social Security payroll taxes was \$4.1 million, which is included within Government stimulus advances on the Company’s Unaudited Condensed Consolidated Balance Sheets. The payroll tax deferral requires that the remaining deferred payroll taxes be paid by December 31, 2022.

### *ARPA Spending Plans*

The American Rescue Plan Act of 2021 (“ARPA”), which became law on March 11, 2021, provides for \$350 billion in relief funding for eligible state, local, territorial, and Tribal governments to mitigate the fiscal effects of the COVID-19 public health emergency. Additionally, the law provides for a 10-percentage point increase in federal matching funds for Medicaid home and community based services (“HCBS”) from April 1, 2021, through March 31, 2022, provided the state satisfied certain conditions. States are permitted to use the state funds equivalent to the additional federal funds through March 31, 2025. States must use the monies attributable to this matching fund increase to supplement, not supplant, their level of state spending for the implementation of activities enhanced under the Medicaid HCBS in effect as of April 1, 2021.

HCBS spending plans for the additional matching funds vary by state, but common initiatives in which the Company is participating include those aimed at strengthening the provider workforce (e.g., efforts to recruit, retain, and train direct service providers). The Company is required to properly and fully document the use of such funds in reports to the state in which the funds originated. Funds may be subject to recoupment if not expended or if they are expended on non-approved uses. During the nine months ended September 30, 2022, the Company received state funding provided by the ARPA in an aggregate amount of \$22.4 million. The Company recorded revenue of \$1.7 million and related cost of service revenues of \$1.3 million for certain states that met the revenue recognition criteria. The Company deferred the remaining \$20.7 million, which was received from states with specific spending plans and reporting requirements. The Company utilized \$3.2 million and \$3.6 million of these funds during the three and nine months ended September 30, 2022, respectively, primarily for caregivers and adding support to recruiting and retention efforts, included as a reduction of cost of service revenues in the Company’s Unaudited Condensed Consolidated Statements of Income. As of September 30, 2022, the deferred portion of ARPA funding was \$17.0 million, which is included within Government stimulus advances on the Company’s Unaudited Condensed Consolidated Balance Sheets.

### *Medicare sequester*

The CARES Act and related laws temporarily lifted the Medicare sequester which would have otherwise reduced payments to Medicare providers by 2%, as required by the Budget Control Act of 2011, from May 1, 2020, through December 31, 2021. Congress further delayed

these sequestration cuts through March 31, 2022, and reduced the sequestration adjustment to 1% from April 1 through June 30, 2022. The full 2% reduction resumed July 1, 2022. These sequestration cuts have been extended through 2030, with the reductions for 2030 set to increase to 2.25% for the first six months and to 3% for the second six months.

In the hospice segment, Medicare sequester relief resulted in an increase in net service revenues of \$0.0 million and \$0.7 million for the three months ended September 30, 2022 and 2021, respectively, and \$1.4 million and \$2.1 million for the nine months ended September 30, 2022 and 2021, respectively. In the home health segment, Medicare sequester relief resulted in an increase in net service revenues of \$0.0 million and \$0.1 million for the three months ended September 30, 2022 and 2021, respectively, and \$0.3 million for both nine month periods ended September 30, 2022 and 2021.

The ARPA increases the federal budget deficit in a manner that triggers an additional statutorily mandated sequestration under the Pay-As-You-Go Act of 2010 ("PAYGO Act"). As a result, an additional Medicare payment reduction of up to 4% was required to take effect in January 2022. However, Congress delayed implementation of this payment reduction until 2023. We cannot currently determine if, or to what extent, our business, results of operations, financial condition or liquidity will ultimately be impacted by mandated sequestration triggers under the PAYGO Act, or if or when the mandated sequestration will occur.

For the three and nine months ended September 30, 2022, COVID-19-related expenses in our personal care segment were approximately \$0.9 million and \$3.7 million, respectively, and are included in cost of service revenues on the Consolidated Statements of Income. For the three and nine months ended September 30, 2021, COVID-19-related expenses in our personal care segment were approximately \$1.3 million and \$14.6 million, respectively, which were offset by \$0.4 million and \$11.7 million, respectively, related to the utilization of a portion of the funds received from the Provider Relief Fund in November 2020 and included in cost of service revenues on the Condensed Consolidated Statements of Income. Additionally, the Company recognized revenue of \$1.3 million and \$4.3 million attributable to temporary rate increases from certain payors in our personal care segment for the three and nine months ended September 30, 2022, respectively, and \$1.3 million and \$6.1 million for the three and nine months ended September 30, 2021, respectively.

For the three and nine months ended September 30, 2021, COVID-19-related expenses in our hospice segment were approximately \$1.9 million, which were offset by \$1.9 million, related to the utilization of a portion of the funds received from the Queen City Hospice Provider Relief Fund and included in cost of service revenues on the Condensed Consolidated Statements of Income.

Although the United States has experienced a moderation of infection and related hospitalization rates, there continues to be a significant number of COVID-19 cases and deaths in the United States and throughout the world. Given the longer-term uncertainties associated with the COVID-19 pandemic, it is impossible to predict the effect and ultimate impact of the COVID-19 pandemic on the Company as conditions related to the COVID-19 pandemic continue to evolve.

## 8. Long-Term Debt

Long-term debt consisted of the following:

|  | September 30, 2022     | December 31, 2021 |
|--|------------------------|-------------------|
|  | (Amounts in Thousands) |                   |
| Revolving loan under the credit facility | \$ 166,853             | \$ 224,853        |
| Less unamortized issuance costs          | (3,296)                | (3,941)           |
| Long-term debt                           | <u>\$ 163,557</u>      | <u>\$ 220,912</u> |

### *Amended and Restated Senior Secured Credit Facility*

On October 31, 2018, the Company entered into the Amended and Restated Credit Agreement, dated as of October 31, 2018, with certain lenders and Capital One, National Association, as a lender and as agent for all lenders, as amended by the First Amendment to Amended and Restated Credit Agreement, dated as of September 12, 2019, and as further amended by the Second Amendment to Amended and Restated Credit Agreement, dated as of July 30, 2021 (as amended, the "Credit Agreement"; as used throughout this Quarterly Report on Form 10-Q, "credit facility" shall mean the credit facility evidenced by the Credit Agreement). The credit facility consists of a \$600.0 million revolving credit facility and a \$125.0 million incremental loan facility, which incremental loan facility may be for term loans or an increase to the revolving loan commitments. The maturity of this credit facility is July 30, 2026. Interest on the credit facility may be payable at (x) the sum of (i) an applicable margin ranging from 0.75% to 1.50% based on the applicable senior net leverage ratio plus (ii) a base rate equal to the greatest of (a) the rate of interest last quoted by The Wall Street Journal as the "prime rate," (b) the sum of the federal funds rate plus a margin of 0.50% and (c) the sum of the adjusted LIBOR that would be applicable to a loan with an interest period of one month advanced on the applicable day (not to be less than 0.00%) plus a margin of 1.00% or (y) the sum of (i) an applicable margin ranging from 1.75% to 2.50% based on the applicable senior net leverage ratio plus (ii) the offered rate per annum for similar dollar deposits for the applicable interest period that appears

on Reuters Screen LIBOR01 Page (not to be less than zero). Swing loans may not be LIBOR loans. The availability of additional draws under this credit facility is conditioned, among other things, upon (after giving effect to such draws) the Total Net Leverage Ratio (as defined in the Credit Agreement) not exceeding 3.75:1.00. In certain circumstances, in connection with a Material Acquisition (as defined in the Credit Agreement), the Company can elect to increase its Total Net Leverage Ratio compliance covenant to 4.25:1.00 for the then current fiscal quarter and the three succeeding fiscal quarters.

Addus HealthCare, Inc. (“Addus HealthCare”) is the borrower, and its parent, Holdings, and substantially all of Holdings’ subsidiaries are guarantors under this credit facility, and it is collateralized by a first priority security interest in all of the Company’s and the other credit parties’ current and future tangible and intangible assets, including the shares of stock of the borrower and subsidiaries. The Credit Agreement contains affirmative and negative covenants customary for credit facilities of this type, including limitations on the Company with respect to liens, indebtedness, guaranties, investments, distributions, mergers and acquisitions and dispositions of assets.

The Credit Agreement contains customary affirmative covenants regarding, among other things, the maintenance of records, compliance with laws, maintenance of permits, maintenance of insurance and property and payment of taxes. The Credit Agreement also contains certain customary financial covenants and negative covenants that, among other things, include a requirement to maintain a minimum Interest Coverage Ratio (as defined in the Credit Agreement), a requirement to stay below a maximum Total Net Leverage Ratio (as defined in the Credit Agreement) and a requirement to stay below a maximum permitted amount of capital expenditures. The Credit Agreement also contains restrictions on guarantees, indebtedness, liens, investments and loans, subject to customary carve outs, a restriction on dividends (provided that Addus HealthCare may make distributions to the Company in an amount that does not exceed \$7.5 million in any year absent of an event of default, plus limited exceptions for tax and administrative distributions), a restriction on the ability to consummate acquisitions (without the consent of the lenders) under its credit facility subject to compliance with the Total Net Leverage Ratio (as defined in the Credit Agreement thresholds), restrictions on mergers, dispositions of assets, and affiliate transactions, and restrictions on fundamental changes and lines of business.

The Company pays a fee ranging from 0.20% to 0.35% based on the applicable senior net leverage ratio times the unused portion of the revolving loan portion of the credit facility. The credit facility contains hardwired fallback language that contemplates a transition from LIBOR, and specifically identifies SOFR as the replacement reference rate and details the mechanism for transition at LIBOR cessation, which is anticipated to occur on June 30, 2023. The transition to SOFR is not expected to have a material impact on the Company’s results of operations or liquidity.

During the nine months ended September 30, 2022, the Company (i) drew \$47.0 million under its credit facility to fund, in part, the JourneyCare and Apple Home acquisitions and (ii) repaid \$105.0 million under the revolving credit facility. During the nine months ended September 30, 2021, the Company drew \$29.0 million under its credit facility.

At September 30, 2022, the Company had a total of \$166.9 million of revolving loans, with an interest rate of 5.11%, outstanding on its credit facility. After giving effect to the amount drawn on its credit facility, approximately \$8.1 million of outstanding letters of credit and borrowing limits based on an advance multiple of adjusted EBITDA (as defined in the Credit Agreement), the Company had \$375.5 million of capacity and \$200.5 million available for borrowing under its credit facility. As of December 31, 2021, the Company had a total of \$224.9 million of revolving loans, with an interest rate of 2.10%, outstanding on its credit facility.

As of September 30, 2022, the Company was in compliance with all financial covenants under the Credit Agreement.



## 9. Income Taxes

The effective income tax rates were 23.7% and 26.6% for the three months ended September 30, 2022 and 2021, respectively. The difference between our federal statutory and effective income tax rates is principally due to the inclusion of state taxes, non-deductible compensation and an excess tax expense, partially offset by the use of federal employment tax credits.

The effective income tax rates were 25.4% and 24.7% for the nine months ended September 30, 2022 and 2021, respectively. For the nine months ended September 30, 2022, the difference between our federal statutory and effective income tax rates was principally due to the inclusion of state taxes, non-deductible compensation, and excess tax expense, partially offset by the use of federal employment tax credits. For the nine months ended September 30, 2022 and 2021, the effective tax rates were inclusive of an excess tax expense of 0.8% and an excess tax benefit of 2.1%, respectively. The excess tax expense or benefit is a discrete item, related to the vesting of equity shares, which requires the Company to recognize the expense or benefit fully in the period. An excess tax expense results if the Company's cumulative costs of the award recognized exceed the income tax deduction on the Unaudited Condensed Consolidated Statements of Income, whereas an excess tax benefit results if the Company's cumulative costs of the award recognized are less than the income tax deduction on the Unaudited Condensed Consolidated Statements of Income.

## 10. Commitments and Contingencies

### *Legal Proceedings*

From time to time, the Company is subject to legal and/or administrative proceedings incidental to its business.

On June 2, 2021, the Company received a \$6.5 million Request for Repayment from Palmetto, GBA, LLC ("Palmetto"), a Medicare administrative contractor, regarding Ambercare Hospice Inc. ("Ambercare"), our subsidiary that provides hospice services in New Mexico. In 2018, the Office of Audit Services ("OAS"), under the HHS Office of Inspector General, initiated a clinical review of certain hospice claims billed during a timeframe from January 1, 2016 to December 31, 2017. The OAS review concluded that certain payments to Ambercare for hospice services during the review period were made in error. The Company acquired Ambercare in May 2018 and has a contractual right to full indemnification from any potential losses from the OAS review through the terms of the Ambercare purchase agreement. The Company disputes the results of the OAS review and related asserted billing errors and is in the process of filing administrative appeals. At this stage, the Company cannot predict the ultimate outcome of the appeal process.

It is the opinion of management that the outcome of pending legal and/or administrative proceedings will not have a material effect on the Company's Unaudited Condensed Consolidated Balance Sheets and Unaudited Condensed Consolidated Statements of Income.

## 11. Segment Information

Operating segments are defined as components of a company that engage in business activities from which it may earn revenues and incur expenses, and for which separate financial information is available and is regularly reviewed by the Company's chief operating decision makers, to assess the performance of the individual segments and make decisions about resources to be allocated to the segments. The Company operates as a multi-state provider of three distinct but related business segments providing in-home services.

In its personal care segment, the Company provides non-medical assistance with activities of daily living, primarily to persons who are at increased risk of hospitalization or institutionalization, such as the elderly, chronically ill or disabled. In its hospice segment, the Company provides physical, emotional and spiritual care for people who are terminally ill as well as related services for their families. In its home health segment, the Company provides services that are primarily medical in nature to individuals who may require assistance during an illness or after hospitalization and include skilled nursing and physical, occupational and speech therapy.

The tables below set forth information about the Company's reportable segments, along with the items necessary to reconcile the segment information to the totals reported in the accompanying Unaudited Condensed Consolidated Financial Statements. Segment assets are not reviewed by the Company's chief operating decision maker function and therefore are not disclosed below.

Segment operating income consists of revenue generated by a segment, less the direct costs of service revenues and general and administrative expenses that are incurred directly by the segment. Unallocated general and administrative costs are those costs for functions performed in a centralized manner and therefore not attributable to a particular segment. These costs include accounting, finance, human resources, legal, information technology, corporate office support and facility costs and overall corporate management.

|                                     | <b>For the Three Months Ended September 30, 2022</b> |                  |                    |                  |
|-------------------------------------|--|------------------|--------------------|------------------|
|                                     | <b>(Amounts in Thousands)</b>                        |                  |                    |                  |
|                                     | <b>Personal Care</b>                                 | <b>Hospice</b>   | <b>Home Health</b> | <b>Total</b>     |
| Net service revenues                | \$ 179,180   | \$ 51,359        | \$ 9,956           | \$ 240,495       |
| Cost of services revenues           | \$ 131,968   | \$ 25,695        | \$ 7,647           | 165,310          |
| Gross profit                        | \$ 47,212  | \$ 25,664        | \$ 2,309           | 75,185           |
| General and administrative expenses | \$ 15,238  | \$ 12,550        | \$ 2,410           | 30,198           |
| Segment operating income            | <u>\$ 31,974</u>                                     | <u>\$ 13,114</u> | <u>\$ (101)</u>    | <u>\$ 44,987</u> |

|                                     | <b>For the Three Months Ended September 30, 2021</b> |                  |                    |                  |
|-------------------------------------|--|------------------|--------------------|------------------|
|                                     | <b>(Amounts in Thousands)</b>                        |                  |                    |                  |
|                                     | <b>Personal Care</b>                                 | <b>Hospice</b>   | <b>Home Health</b> | <b>Total</b>     |
| Net service revenues                | \$ 169,609   | \$ 39,095        | \$ 7,958           | \$ 216,662       |
| Cost of services revenues           | 125,647  | 18,992           | 4,977              | 149,616          |
| Gross profit                        | 43,962   | 20,103           | 2,981              | 67,046           |
| General and administrative expenses | 15,166   | 8,880            | 1,477              | 25,523           |
| Segment operating income            | <u>\$ 28,796</u>                                     | <u>\$ 11,223</u> | <u>\$ 1,504</u>    | <u>\$ 41,523</u> |

|   | <b>For the Three Months Ended September 30,</b> |                  |
|---|---|------------------|
|   | <b>2022</b>                                     | <b>2021</b>      |
|   | <b>(Amounts in Thousands)</b>                   |                  |
| Segment reconciliation:                   |   |                  |
| Total segment operating income            | \$ 44,987                                       | \$ 41,523        |
| Items not allocated at segment level:     |   |                  |
| Other general and administrative expenses | 24,030  | 20,757           |
| Depreciation and amortization             | 3,441   | 3,406            |
| Interest income                           | (83)  | (37)             |
| Interest expense                          | 2,472   | 1,614            |
| Income before income taxes                | <u>\$ 15,127</u>                                | <u>\$ 15,783</u> |

|                                     | <b>For the Nine Months Ended September 30, 2022</b> |                  |                    |                   |
|-------------------------------------|---|------------------|--------------------|-------------------|
|                                     | <b>(Amounts in Thousands)</b>                       |                  |                    |                   |
|                                     | <b>Personal Care</b>                                | <b>Hospice</b>   | <b>Home Health</b> | <b>Total</b>      |
| Net service revenues                | \$ 523,142  | \$ 151,160       | \$ 29,768          | \$ 704,070        |
| Cost of services revenues           | 386,940   | 74,659           | 21,501             | 483,100           |
| Gross profit                        | 136,202   | 76,501           | 8,267              | 220,970           |
| General and administrative expenses | 45,688  | 37,298           | 7,270              | 90,256            |
| Segment operating income            | <u>\$ 90,514</u>                                    | <u>\$ 39,203</u> | <u>\$ 997</u>      | <u>\$ 130,714</u> |

|                                     | <b>For the Nine Months Ended September 30, 2021</b> |                  |                    |                   |
|-------------------------------------|---|------------------|--------------------|-------------------|
|                                     | <b>(Amounts in Thousands)</b>                       |                  |                    |                   |
|                                     | <b>Personal Care</b>                                | <b>Hospice</b>   | <b>Home Health</b> | <b>Total</b>      |
| Net service revenues                | \$ 510,744  | \$ 112,098       | \$ 17,015          | \$ 639,857        |
| Cost of services revenues           | 375,744   | 56,500           | 10,560             | 442,804           |
| Gross profit                        | 135,000   | 55,598           | 6,455              | 197,053           |
| General and administrative expenses | 46,807  | 26,016           | 3,410              | 76,233            |
| Segment operating income            | <u>\$ 88,193</u>                                    | <u>\$ 29,582</u> | <u>\$ 3,045</u>    | <u>\$ 120,820</u> |

|   | For the Nine Months Ended September 30, |                  |
|---|---|------------------|
|   | 2022                                    | 2021             |
| (Amounts in Thousands)                    |   |                  |
| Segment reconciliation:                   |   |                  |
| Total segment operating income            | \$ 130,714                              | \$ 120,820       |
| Items not allocated at segment level:     |   |                  |
| Other general and administrative expenses | 72,220                                  | 63,648           |
| Depreciation and amortization             | 10,571                                  | 10,594           |
| Interest income                           | (249)                                   | (90)             |
| Interest expense                          | 6,278                                   | 4,092            |
| Income before income taxes                | <u>\$ 41,894</u>                        | <u>\$ 42,576</u> |

## 12. Significant Payors

The Company's revenue by payor type was as follows:

### Personal Care Segment

|  | For the Three Months Ended September 30, |  |                          |  | For the Nine Months Ended September 30, |  |                          |  |
|--|--|--|--------------------------|--|---|--|--------------------------|--|
|  | 2022                                     |  | 2021                     |  | 2022                                    |  | 2021                     |  |
|  | Amount<br>(in Thousands)                 | % of<br>Segment<br>Net Service<br>Revenues | Amount<br>(in Thousands) | % of<br>Segment<br>Net Service<br>Revenues | Amount<br>(in Thousands)                | % of<br>Segment<br>Net Service<br>Revenues | Amount<br>(in Thousands) | % of<br>Segment<br>Net Service<br>Revenues |
| State, local and other governmental programs     | \$ 88,448                                | 49.4%                                      | \$ 83,821                | 49.5%                                      | \$ 257,817                              | 49.4%                                      | \$ 253,052               | 49.5%                                      |
| Managed care organizations                       | 83,199                                   | 46.4                                       | 76,890                   | 45.3                                       | 241,164                                 | 46.1                                       | 231,211                  | 45.3                                       |
| Private pay                                      | 4,521                                    | 2.6  | 4,934                    | 2.9  | 13,758                                  | 2.6  | 14,883                   | 2.9  |
| Commercial insurance                             | 1,870                                    | 1.0  | 2,459                    | 1.4  | 5,988                                   | 1.1  | 7,481                    | 1.5  |
| Other  | 1,142                                    | 0.6  | 1,505                    | 0.9  | 4,415                                   | 0.8  | 4,117                    | 0.8  |
| Total personal care segment net service revenues | <u>\$ 179,180</u>                        | <u>100.0%</u>                              | <u>\$ 169,609</u>        | <u>100.0%</u>                              | <u>\$ 523,142</u>                       | <u>100.0%</u>                              | <u>\$ 510,744</u>        | <u>100.0%</u>                              |

### Hospice Segment

|  | For the Three Months Ended September 30, |  |                          |  | For the Nine Months Ended September 30, |  |                          |  |
|--|--|--|--------------------------|--|---|--|--------------------------|--|
|  | 2022                                     |  | 2021                     |  | 2022                                    |  | 2021                     |  |
|  | Amount<br>(in Thousands)                 | % of<br>Segment<br>Net Service<br>Revenues | Amount<br>(in Thousands) | % of<br>Segment<br>Net Service<br>Revenues | Amount<br>(in Thousands)                | % of<br>Segment<br>Net Service<br>Revenues | Amount<br>(in Thousands) | % of<br>Segment<br>Net Service<br>Revenues |
| Medicare                                   | \$ 46,537                                | 90.6%                                      | \$ 36,280                | 92.7%                                      | \$ 137,174                              | 90.8%                                      | \$ 104,715               | 93.4%                                      |
| Commercial insurance                       | 2,772                                    | 5.4  | 1,154                    | 3.0  | 7,742                                   | 5.1  | 2,648                    | 2.4  |
| Managed care organizations                 | 1,815                                    | 3.5  | 1,514                    | 3.9  | 5,498                                   | 3.6  | 4,396                    | 3.9  |
| Other                                      | 235                                      | 0.5  | 147                      | 0.4  | 746                                     | 0.5  | 339                      | 0.3  |
| Total hospice segment net service revenues | <u>\$ 51,359</u>                         | <u>100.0%</u>                              | <u>\$ 39,095</u>         | <u>100.0%</u>                              | <u>\$ 151,160</u>                       | <u>100.0%</u>                              | <u>\$ 112,098</u>        | <u>100.0%</u>                              |

### Home Health Segment

|  | For the Three Months Ended September 30, |  |                          |  | For the Nine Months Ended September 30, |  |                          |  |
|--|--|--|--------------------------|--|---|--|--------------------------|--|
|  | 2022                                     |  | 2021                     |  | 2022                                    |  | 2021                     |  |
|  | Amount<br>(in Thousands)                 | % of<br>Segment<br>Net Service<br>Revenues | Amount<br>(in Thousands) | % of<br>Segment<br>Net Service<br>Revenues | Amount<br>(in Thousands)                | % of<br>Segment<br>Net Service<br>Revenues | Amount<br>(in Thousands) | % of<br>Segment<br>Net Service<br>Revenues |
| Medicare                                       | \$ 7,320                                 | 73.5%                                      | \$ 6,372                 | 80.1%                                      | \$ 21,727                               | 73.0%                                      | \$ 13,699                | 80.5%                                      |
| Managed care organizations                     | 1,998                                    | 20.1                                       | 1,218                    | 15.3                                       | 6,160                                   | 20.7                                       | 2,838                    | 16.7                                       |
| Other  | 638                                      | 6.4  | 368                      | 4.6  | 1,881                                   | 6.3  | 478                      | 2.8  |
| Total home health segment net service revenues | <u>\$ 9,956</u>                          | <u>100.0%</u>                              | <u>\$ 7,958</u>          | <u>100.0%</u>                              | <u>\$ 29,768</u>                        | <u>100.0%</u>                              | <u>\$ 17,015</u>         | <u>100.0%</u>                              |

[Table of Contents](#)

The Company derives a significant amount of its revenue from its operations in Illinois, New Mexico and New York. The percentages of segment revenue for each of these significant states were as follows:

**Personal Care Segment**

|   | For the Three Months Ended September 30, |  |                          |  | For the Nine Months Ended September 30, |  |                          |  |
|---|--|--|--------------------------|--|---|--|--------------------------|--|
|   | 2022                                     |  | 2021                     |  | 2022                                    |  | 2021                     |  |
|   | Amount<br>(in Thousands)                 | % of<br>Segment<br>Net Service<br>Revenues | Amount<br>(in Thousands) | % of<br>Segment<br>Net Service<br>Revenues | Amount<br>(in Thousands)                | % of<br>Segment<br>Net Service<br>Revenues | Amount<br>(in Thousands) | % of<br>Segment<br>Net Service<br>Revenues |
| Illinois  | \$ 92,804                                | 51.8 %                                     | \$ 81,959                | 48.3 %                                     | \$ 266,284                              | 50.9 %                                     | \$ 240,131               | 47.0 %                                     |
| New Mexico  | 26,912                                   | 15.0                                       | 24,214                   | 14.3                                       | 78,825                                  | 15.1                                       | 73,291                   | 14.3                                       |
| New York <sup>(1)</sup>                                 | 20,997                                   | 11.7                                       | 24,127                   | 14.2                                       | 63,510                                  | 12.1                                       | 77,237                   | 15.1                                       |
| All other states  | 38,467                                   | 21.5                                       | 39,309                   | 23.2                                       | 114,523                                 | 21.9                                       | 120,085                  | 23.6                                       |
| <b>Total personal care segment net service revenues</b> | <b>\$ 179,180</b>                        | <b>100.0 %</b>                             | <b>\$ 169,609</b>        | <b>100.0 %</b>                             | <b>\$ 523,142</b>                       | <b>100.0 %</b>                             | <b>\$ 510,744</b>        | <b>100.0 %</b>                             |

(1) In 2019, New York initiated a new Request For Offer (“RFO”) process to competitively procure CDPAP fiscal intermediaries. The Company was not selected in the initial RFO process. We submitted a formal protest in response to the selection process, which was filed and accepted in March 2021, but we have not received a response to the formal protest. The Company continues to consider other arrangements and to pursue our protest of the award. The New York fiscal year 2023 state budget, passed in April 2022, amends the current Fiscal Intermediary RFO process to authorize all fiscal intermediaries that submitted an RFO application and served at least 200 clients in New York City or 50 clients in other counties between January 1, 2020 and March 31, 2020 to contract with the New York State Department of Health and continue to operate in all counties contained in their application, if the fiscal intermediary submits an attestation and supporting information to the New York State Department of Health no later than November 29, 2022. Under this provision, the Company is allowed to continue to contract with all of its current payors for CDPAP services, as of the contract award date, which is anticipated to be January 15, 2023. The Company continues to assess the future of its participation in this program. Given the status of the program, the Company has suspended materially all of its new patient admissions under the New York CDPAP program.

**Hospice Segment**

|   | For the Three Months Ended September 30, |  |                          |  | For the Nine Months Ended September 30, |  |                          |  |
|---|--|--|--------------------------|--|---|--|--------------------------|--|
|   | 2022                                     |  | 2021                     |  | 2022                                    |  | 2021                     |  |
|   | Amount<br>(in Thousands)                 | % of<br>Segment<br>Net Service<br>Revenues | Amount<br>(in Thousands) | % of<br>Segment<br>Net Service<br>Revenues | Amount<br>(in Thousands)                | % of<br>Segment<br>Net Service<br>Revenues | Amount<br>(in Thousands) | % of<br>Segment<br>Net Service<br>Revenues |
| Ohio  | \$ 18,139                                | 35.3 %                                     | \$ 15,868                | 40.6 %                                     | \$ 51,714                               | 34.2 %                                     | \$ 44,676                | 39.8 %                                     |
| Illinois <sup>(2)</sup>                           | 12,188                                   | 23.7                                       | —                        | —  | 35,290                                  | 23.3                                       | —                        | —  |
| New Mexico  | 7,789                                    | 15.2                                       | 9,268                    | 23.7                                       | 23,867                                  | 15.8                                       | 27,216                   | 24.3                                       |
| All other states                                  | 13,243                                   | 25.8                                       | 13,959                   | 35.7                                       | 40,289                                  | 26.7                                       | 40,206                   | 35.9                                       |
| <b>Total hospice segment net service revenues</b> | <b>\$ 51,359</b>                         | <b>100.0 %</b>                             | <b>\$ 39,095</b>         | <b>100.0 %</b>                             | <b>\$ 151,160</b>                       | <b>100.0 %</b>                             | <b>\$ 112,098</b>        | <b>100.0 %</b>                             |

(2) With the JourneyCare acquisition, the Company expanded its hospice services in the state of Illinois.

**Home Health Segment**

|   | For the Three Months Ended September 30, |  |                          |  | For the Nine Months Ended September 30, |  |                          |  |
|---|--|--|--------------------------|--|---|--|--------------------------|--|
|   | 2022                                     |  | 2021                     |  | 2022                                    |  | 2021                     |  |
|   | Amount<br>(in Thousands)                 | % of<br>Segment<br>Net Service<br>Revenues | Amount<br>(in Thousands) | % of<br>Segment<br>Net Service<br>Revenues | Amount<br>(in Thousands)                | % of<br>Segment<br>Net Service<br>Revenues | Amount<br>(in Thousands) | % of<br>Segment<br>Net Service<br>Revenues |
| New Mexico  | \$ 8,375                                 | 84.1 %                                     | \$ 7,958                 | 100.0 %                                    | \$ 24,954                               | 83.8 %                                     | \$ 17,015                | 100.0 %                                    |
| Illinois <sup>(3)</sup>                               | 1,581                                    | 15.9                                       | —                        | —  | 4,814                                   | 16.2                                       | —                        | —  |
| <b>Total home health segment net service revenues</b> | <b>\$ 9,956</b>                          | <b>100.0 %</b>                             | <b>\$ 7,958</b>          | <b>100.0 %</b>                             | <b>\$ 29,768</b>                        | <b>100.0 %</b>                             | <b>\$ 17,015</b>         | <b>100.0 %</b>                             |

(3) With the acquisition of Summit Home Health, LLC (“Summit”) on October 1, 2021, the Company expanded its home health services in the state of Illinois.

A substantial portion of the Company's revenue and accounts receivable are derived from services performed for federal, state and local governmental agencies. We derive a significant amount of our net service revenues in Illinois, which represented 44.3%, and 37.8% of our net service revenues for the three months ended September 30, 2022, and 2021, respectively, and accounted for 43.5% and 37.5% of our net service revenues for the nine months ended September 30, 2022 and 2021, respectively. The Illinois Department on Aging, the largest payor program for the Company's Illinois personal care operations, accounted for 21.0% and 21.3% of the Company's net service revenues for the three months ended September 30, 2022 and 2021, respectively, and accounted for 20.8% and 21.4% of the Company's net service revenues for the nine months ended September 30, 2022 and 2021, respectively.

The related receivables due from the Illinois Department on Aging represented 15.3% and 16.1% of the Company's net accounts receivable at September 30, 2022 and December 31, 2021, respectively.

### **13. Subsequent Events**

On October 1, 2022, we completed the acquisition of Apple Home HealthCare, LTD ("Apple Home") for approximately \$12.2 million, with funding provided by drawing on the Company's revolving credit facility. In addition to the initial consideration, the total purchase price also includes potential additional contingent consideration to the previous owners of Apple Home of up to approximately \$2 million. The contingent consideration will vary based upon performance relative to certain agreed upon earnings targets in 2022 and 2023. With the purchase of Apple Home, the Company expanded clinical services to its home health segment in Illinois. The initial accounting is not yet complete, therefore the related business combination disclosures have not been presented as the Company is currently in the process of valuing the assets acquired and liabilities assumed in the transaction.

**ITEM 2. MANAGEMENT’S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

*You should read the following discussion together with our unaudited condensed consolidated financial statements and the related notes included elsewhere in this quarterly report on Form 10-Q. This discussion contains forward-looking statements about our business and operations. Statements that are predictive in nature, that depend upon or refer to future events or conditions or that include words like “believes,” “belief,” “expects,” “plans,” “anticipates,” “intends,” “projects,” “estimates,” “may,” “might,” “would,” “should” and similar expressions are intended to be forward-looking statements as defined by the Private Securities Litigation Reform Act of 1995. These statements are based on the beliefs and assumptions of our management based on information currently available to management. Such forward-looking statements are subject to risks, uncertainties and other important factors that could cause actual results and the timing of certain events to differ materially from future results expressed or implied by such forward-looking statements. These risks and uncertainties include, but are not limited to, the anticipated impact to our business with respect to developments related to the COVID-19 pandemic, including, without limitation, those related to the length and severity of the pandemic, as well as the timing, availability and acceptance of effective medical treatments, vaccines and booster shots; the spread of potentially more contagious and/or virulent forms of the virus; the pandemic’s impact on our operations, reimbursement and our consumer population; measures we are taking to respond to the pandemic; the impact of government regulation, stimulus and relief measures, including the Coronavirus Aid, Relief, and Economic Security Act (“CARES Act”), Paycheck Protection Program and Health Care Enhancement Act (“PPHCE Act”), the Consolidated Appropriations Act, 2021 (“CAA”), the COVID-Related Tax Relief Act of 2020, the American Rescue Plan of 2021 (“ARPA”) and any other stimulus or relief legislation, along with the related uncertainties regarding such measures and any future measures related to COVID-19; negative economic conditions in the United States, including inflationary conditions; higher interest rates, increased expenses related to personal protective equipment (“PPE”), labor, supply chain, or other expenditures, including as a result of inflationary conditions; workforce disruptions, including shortages and increased labor expenses, associated with competitive labor market conditions; the impact of vaccine mandates on the workforce; and supply shortages and disruptions; changes in operational and reimbursement processes and payment structures at the state or federal levels; changes in Medicaid, Medicare, other government program and managed care organizations policies and payment rates; changes in, or our failure to comply with, existing, federal and state laws or regulations, or our failure to comply with new government laws or regulations on a timely basis; competition in the healthcare industry; the geographical concentration of our operations; changes in the case mix of consumers and payment methodologies; operational changes resulting from the assumption by managed care organizations of responsibility for managing and paying for our services to consumers; the nature and success of future financial and/or delivery system reforms; changes in estimates and judgments associated with critical accounting policies; our ability to maintain or establish new referral sources; our ability to renew significant agreements or groups of agreements; our ability to attract and retain qualified personnel; federal, state and city minimum wage pressure, including any failure of any governmental entity to enact a minimum wage offset and/or the timing of any such enactment; changes in payments and covered services due to the overall economic conditions, and deficit spending by federal and state governments; cost containment initiatives undertaken by federal, state and other third-party payors; our ability to access financing through the capital and credit markets; our ability to meet debt service requirements and comply with covenants in debt agreements; business disruptions due to natural disasters, acts of terrorism, pandemics, riots, civil insurrection or social unrest, looting, protests, strikes or street demonstrations; our ability to integrate and manage our information systems; our ability to prevent cyber-attacks or security breaches to protect our information technology systems and confidential consumer data; our expectations regarding the size and growth of the market for our services; the acceptance of privatized social services; our expectations regarding changes in reimbursement rates; eligibility standards and limits on services imposed by state governmental agencies; the potential for litigation; discretionary determinations by government officials; our ability to successfully implement our business model to grow our business; our ability to continue identifying, pursuing, consummating and integrating acquisition opportunities and expand into new geographic markets; the impact of acquisitions and dispositions on our business, including the potential inability to realize the benefits of potential acquisitions; the effectiveness, quality and cost of our services; our ability to successfully execute our growth strategy; changes in tax rates; the impact of public health emergencies, including the COVID-19 pandemic; the impact of inclement weather or natural disasters; and various other matters, many of which are beyond our control. In addition, these forward-looking statements are subject to the risk factors set forth in Part I, Item 1A of our Annual Report on Form 10-K for the period ended December 31, 2021, filed with the SEC on February 25, 2022. You should carefully review all of these factors. Moreover, our business may be materially adversely affected by factors that are not currently known to us, by factors that we currently consider immaterial or by factors that are not specific to us, such as general economic conditions. These forward-looking statements were based on information, plans and estimates at the date of this report, and we assume no obligation to update any forward-looking statements to reflect changes in underlying assumptions or factors, new information, future events or other changes, except as may be required by law.*

**Overview**

We are a home care services provider operating three segments: personal care, hospice and home health. Our services are principally provided in-home under agreements with federal, state and local government agencies, managed care organizations, commercial insurers and private individuals. Our consumers are predominantly “dual eligible,” meaning they are eligible to receive both Medicare and Medicaid benefits. Managed care revenues accounted for 36.2% and 36.7% of our net service revenues during the three months ended September 30, 2022 and 2021, respectively, and 35.9% and 37.3% of our net service revenues during the nine months ended September 30, 2022 and 2021, respectively.

A summary of certain consolidated financial results is provided in the table below.

|                                  | For the Three Months Ended September 30, |                   | For the Nine Months Ended September 30, |                   |
|----------------------------------|--|-------------------|---|-------------------|
|                                  | 2022                                     | 2021              | 2022                                    | 2021              |
| Net service revenues by segment: | (Amounts in Thousands)                   |                   | (Amounts in Thousands)                  |                   |
| Personal care                    | \$ 179,180                               | \$ 169,609        | \$ 523,142                              | \$ 510,744        |
| Hospice                          | 51,359                                   | 39,095            | 151,160                                 | 112,098           |
| Home health                      | 9,956                                    | 7,958             | 29,768                                  | 17,015            |
| Total net service revenues       | <u>\$ 240,495</u>                        | <u>\$ 216,662</u> | <u>\$ 704,070</u>                       | <u>\$ 639,857</u> |
| Net income                       | \$ 11,543                                | \$ 11,577         | \$ 31,263                               | \$ 32,068         |

As of September 30, 2022, we provided our services in 22 states through 206 offices. We served approximately 62,000 and 64,000 discrete individuals, respectively, during the nine months ended September 30, 2022 and 2021. Our personal care segment also includes staffing services, with clients including assisted living facilities, nursing homes and hospice facilities.

### COVID-19 Pandemic Update

Although the United States has experienced a moderation of infection and related hospitalization rates, there continues to be a significant number of COVID-19 cases and deaths in the United States and throughout the world. The long-term trends of new cases and deaths in the United States and the future impact of the pandemic continue to be unknown.

CMS issued an interim rule in November 2021 requiring COVID-19 vaccinations for Medicare- and Medicaid-certified providers and suppliers, including hospices and home health agencies, which covers clinical staff, individuals providing services under arrangements, volunteers and staff who are not involved in direct patient care. Additionally, some states have implemented, or may implement in the future, vaccine mandates with respect to healthcare personnel. These rules have impacted, and we expect that they will continue to impact, our home health and hospice segments.

For the three and nine months ended September 30, 2022, COVID-19-related expenses in our personal care segment were approximately \$0.9 million and \$3.7 million, respectively, and are included in cost of service revenues on the Consolidated Statements of Income. For the three and nine months ended September 30, 2021, COVID-19-related expenses in our personal care segment were approximately \$1.3 million and \$14.6 million, respectively, which were offset by \$0.4 million and \$11.7 million, respectively, related to the utilization of a portion of the funds received from the Provider Relief Fund in November 2020 and included in cost of service revenues on the Condensed Consolidated Statements of Income. Additionally, we recognized revenue of \$1.3 million and \$4.3 million attributable to temporary rate increases from certain payors in our personal care segment for the three and nine months ended September 30, 2022, respectively, and \$1.3 million and \$6.1 million for the three and nine months ended September 30, 2021, respectively.

For the three and nine months ended September 30, 2021, COVID-19-related expenses in our hospice segment were approximately \$1.9 million, which were offset by \$1.9 million, related to the utilization of a portion of the funds received from the Queen City Hospice Provider Relief Fund and included in cost of service revenues on the Condensed Consolidated Statements of Income.

As of September 30, 2022, the Company deferred the recognition of \$4.9 million of payments received from payors for COVID-19 reimbursement, included within accrued expenses, which will be recognized as we incur specific expenses related to the pandemic, such as expenses related to acquiring additional PPE and COVID-19 related paid time off, or will be returned to the extent COVID-19-related expenses are not incurred. We are not able to reasonably predict the total costs we will incur related to the COVID-19 pandemic, and such costs could be substantial.

Federal and state agencies continue to issue regulations and guidance related to the COVID-19 pandemic, but have shifted to reducing or terminating certain temporary measures that were implemented to ease delivery of care earlier in the COVID-19 public health emergency. The public health situation continues to evolve, and, therefore, we cannot currently predict with certainty the extent to which our business, results of operations, financial condition or liquidity will ultimately be impacted by the pandemic. We will continue to assess the impact and consequences of the COVID-19 pandemic and government responses to the pandemic, including the implementation of the CARES Act, the PPPHCE Act, the CAA, the ARPA, other stimulus and relief legislation, the President's National COVID-19 Preparedness Plan, and existing and potential additional federal, state and local vaccine mandates, on our business, results of operations, financial condition and cash flows. Given the dynamic nature of these circumstances, the related financial effect cannot be reasonably estimated at this time but is not expected to materially adversely impact our business. See Part I, Item 1A—Risk Factors — “The COVID-19 pandemic could negatively affect our operations, business and financial condition, and our liquidity could also be negatively impacted, particularly if the U.S. economic and/or public health conditions deteriorate in connection with the pandemic” of our Annual Report on Form 10-K for the year ended December 31, 2021, filed with the SEC on February 25, 2022.

See “Liquidity and Capital Resources” below for additional information regarding funds received related to COVID-19 pandemic relief.

### ***Recruiting***

As the labor market has tightened and unemployment has declined in comparison to earlier levels, the competition for new caregivers, including skilled healthcare staff, and support staff has increased. In addition, the United States economy continues to experience significant inflationary pressures and a competitive labor market. To the extent that we continue to experience a shortage of caregivers, it may hinder our ability to fully meet the continuing demand for both our non-clinical and clinical services. The increased staffing challenges, including COVID-19 related quarantine requirements and inflationary pressures, resulted in increased labor costs to satisfy our staffing requirements during the three and nine months ended September 30, 2022 compared to 2021 in our non-clinical and clinical operations.

### ***Acquisitions***

In addition to our organic growth, we have grown through acquisitions that have expanded our presence in current markets, with the goal of having all three levels of in-home care in our markets or facilitating our entry into new markets where in-home care has been moving to managed care organizations.

On August 1, 2021, we completed the acquisition of Armada Skilled Homecare of New Mexico LLC, Armada Hospice of New Mexico LLC and Armada Hospice of Santa Fe LLC (collectively, “Armada”) for approximately \$29.8 million, including the amount of acquired excess cash held by Armada at the closing of the acquisition (approximately \$0.7 million), with funding provided by our revolving credit facility. With the purchase of Armada, we expanded our home health and hospice services in the state of New Mexico.

On October 1, 2021, we completed the acquisition of Summit Home Health, LLC (“Summit”) for approximately \$8.1 million, with funding provided by available cash. With the purchase of Summit, we added clinical services in Illinois to our home health segment.

On February 1, 2022, we completed the acquisition of the hospice and palliative operations of JourneyCare, Inc. (“JourneyCare”) for approximately \$86.6 million, including the amount of acquired excess cash held by JourneyCare at the closing of the acquisition (approximately \$0.5 million) plus the finalization of net working capital payable to seller of \$1.6 million, with funding provided through a combination of a \$35.0 million draw under the revolving credit facility and available cash on hand. With the JourneyCare acquisition, we added hospice services in Illinois.



### Revenue by Payor and Significant States

Our payors are principally federal, state and local governmental agencies and managed care organizations. The federal, state and local programs under which the agencies operate are subject to legislative and budgetary changes and other risks that can influence reimbursement rates. We are experiencing a transition of business from government payors to managed care organizations, which we believe aligns with our emphasis on coordinated care and the reduction of the need for acute care.

Our revenue by payor and significant states by segment were as follows:

| Personal Care Segment                            | For the Three Months Ended September 30, |  |                          |  | For the Nine Months Ended September 30, |  |                          |  |
|--|--|--|--------------------------|--|---|--|--------------------------|--|
|  | 2022                                     |  | 2021                     |  | 2022                                    |  | 2021                     |  |
|  | Amount<br>(in Thousands)                 | % of<br>Segment<br>Net Service<br>Revenues | Amount<br>(in Thousands) | % of<br>Segment<br>Net Service<br>Revenues | Amount<br>(in Thousands)                | % of<br>Segment<br>Net Service<br>Revenues | Amount<br>(in Thousands) | % of<br>Segment<br>Net Service<br>Revenues |
| State, local and other governmental programs     | \$ 88,448                                | 49.4 %                                     | \$ 83,821                | 49.5 %                                     | \$ 257,817                              | 49.4 %                                     | \$ 253,052               | 49.5 %                                     |
| Managed care organizations                       | 83,199                                   | 46.4                                       | 76,890                   | 45.3                                       | 241,164                                 | 46.1                                       | 231,211                  | 45.3                                       |
| Private pay                                      | 4,521                                    | 2.6  | 4,934                    | 2.9  | 13,758                                  | 2.6  | 14,883                   | 2.9  |
| Commercial insurance                             | 1,870                                    | 1.0  | 2,459                    | 1.4  | 5,988                                   | 1.1  | 7,481                    | 1.5  |
| Other  | 1,142                                    | 0.6  | 1,505                    | 0.9  | 4,415                                   | 0.8  | 4,117                    | 0.8  |
| Total personal care segment net service revenues | \$ 179,180                               | 100.0 %                                    | \$ 169,609               | 100.0 %                                    | \$ 523,142                              | 100.0 %                                    | \$ 510,744               | 100.0 %                                    |
| Illinois   | \$ 92,804                                | 51.8 %                                     | \$ 81,959                | 48.3 %                                     | \$ 266,284                              | 50.9 %                                     | \$ 240,131               | 47.1 %                                     |
| New Mexico                                       | 26,912                                   | 15.0                                       | 24,214                   | 14.3                                       | 78,825                                  | 15.1                                       | 73,291                   | 14.3                                       |
| New York <sup>(1)</sup>                          | 20,997                                   | 11.7                                       | 24,127                   | 14.2                                       | 63,510                                  | 12.1                                       | 77,237                   | 15.1                                       |
| All other states                                 | 38,467                                   | 21.5                                       | 39,309                   | 23.2                                       | 114,523                                 | 21.9                                       | 120,085                  | 23.5                                       |
| Total personal care segment net service revenues | \$ 179,180                               | 100.0 %                                    | \$ 169,609               | 100.0 %                                    | \$ 523,142                              | 100.0 %                                    | \$ 510,744               | 100.0 %                                    |

(1) The Company has suspended materially all of its new patient admissions under the New York CDPAP program as discussed below.

| Hospice Segment                            | For the Three Months Ended September 30, |  |                          |  | For the Nine Months Ended September 30, |  |                          |  |
|--|--|--|--------------------------|--|---|--|--------------------------|--|
|  | 2022                                     |  | 2021                     |  | 2022                                    |  | 2021                     |  |
|  | Amount<br>(in Thousands)                 | % of<br>Segment<br>Net Service<br>Revenues | Amount<br>(in Thousands) | % of<br>Segment<br>Net Service<br>Revenues | Amount<br>(in Thousands)                | % of<br>Segment<br>Net Service<br>Revenues | Amount<br>(in Thousands) | % of<br>Segment<br>Net Service<br>Revenues |
| Medicare                                   | \$ 46,537                                | 90.6 %                                     | \$ 36,280                | 92.8 %                                     | \$ 137,174                              | 90.8 %                                     | \$ 104,715               | 93.4 %                                     |
| Commercial insurance                       | 2,772                                    | 5.4  | 1,154                    | 3.0  | 7,742                                   | 5.1  | 2,648                    | 2.4  |
| Managed care organizations                 | 1,815                                    | 3.5  | 1,514                    | 3.9  | 5,498                                   | 3.6  | 4,396                    | 3.9  |
| Other                                      | 235                                      | 0.5  | 147                      | 0.4  | 746                                     | 0.5  | 339                      | 0.3  |
| Total hospice segment net service revenues | \$ 51,359                                | 100.0 %                                    | \$ 39,095                | 100.1 %                                    | \$ 151,160                              | 100.0 %                                    | \$ 112,098               | 100.0 %                                    |
| Ohio                                       | \$ 18,139                                | 35.3 %                                     | \$ 15,868                | 40.6 %                                     | \$ 51,714                               | 34.2 %                                     | \$ 44,676                | 39.8 %                                     |
| Illinois <sup>(2)</sup>                    | 12,188                                   | 23.7                                       | —                        | —  | 35,290                                  | 23.3                                       | —                        | —  |
| New Mexico                                 | 7,789                                    | 15.2                                       | 9,268                    | 23.7                                       | 23,867                                  | 15.8                                       | 27,216                   | 24.3                                       |
| All other states                           | 13,243                                   | 25.8                                       | 13,959                   | 35.7                                       | 40,289                                  | 26.7                                       | 40,206                   | 35.9                                       |
| Total hospice segment net service revenues | \$ 51,359                                | 100.0 %                                    | \$ 39,095                | 100.0 %                                    | \$ 151,160                              | 100.0 %                                    | \$ 112,098               | 100.0 %                                    |

(2) With the JourneyCare acquisition, the Company expanded its hospice services in the state of Illinois.

|  | For the Three Months Ended September 30, |  |                          |  | For the Nine Months Ended September 30, |  |                          |  |
|--|--|--|--------------------------|--|---|--|--------------------------|--|
|  | 2022                                     |  | 2021                     |  | 2022                                    |  | 2021                     |  |
|  | Amount<br>(in Thousands)                 | % of<br>Segment<br>Net Service<br>Revenues | Amount<br>(in Thousands) | % of<br>Segment<br>Net Service<br>Revenues | Amount<br>(in Thousands)                | % of<br>Segment<br>Net Service<br>Revenues | Amount<br>(in Thousands) | % of<br>Segment<br>Net Service<br>Revenues |
| Medicare                                       | \$ 7,320                                 | 73.5 %                                     | \$ 6,372                 | 80.1 %                                     | \$ 21,727                               | 73.0 %                                     | \$ 13,699                | 80.5 %                                     |
| Managed care organizations                     | 1,998                                    | 20.1                                       | 1,218                    | 15.3                                       | 6,160                                   | 20.7                                       | 2,838                    | 16.7                                       |
| Other  | 638                                      | 6.4  | 368                      | 4.6  | 1,881                                   | 6.3  | 478                      | 2.8  |
| Total home health segment net service revenues | \$ 9,956                                 | 100.0 %                                    | \$ 7,958                 | 100.0 %                                    | \$ 29,768                               | 100.0 %                                    | \$ 17,015                | 100.0 %                                    |
| New Mexico                                     | \$ 8,375                                 | 84.1 %                                     | \$ 7,958                 | 100.0 %                                    | \$ 24,954                               | 83.8 %                                     | \$ 17,015                | 100.0 %                                    |
| Illinois <sup>(3)</sup>                        | 1,581                                    | 15.9                                       | —                        | —  | 4,814                                   | 16.2                                       | —                        | —  |
| Total home health segment net service revenues | \$ 9,956                                 | 100.0 %                                    | \$ 7,958                 | 100.0 %                                    | \$ 29,768                               | 100.0 %                                    | \$ 17,015                | 100.0 %                                    |

(3) With the acquisition of Summit, the Company expanded its home health services in the state of Illinois.

We derive a significant amount of our net service revenues in Illinois, which represented 44.3% and 37.8% of our net service revenues for the three months ended September 30, 2022 and 2021, respectively, and accounted for 43.5% and 37.5% of our net service revenues for the nine months ended September 30, 2022 and 2021, respectively.

A significant amount of our net service revenues are derived from one payor, the Illinois Department on Aging, the largest payor program for our Illinois personal care operations, which accounted for 21.0% and 21.3% of our net service revenues for the three months ended September 30, 2022 and 2021, respectively, and accounted for 20.8% and 21.4% of the Company's net service revenues for the nine months ended September 30, 2022 and 2021, respectively.

### Changes in Reimbursement Rates

#### Illinois

On November 26, 2019, the City of Chicago voted to approve additional increases in the Chicago minimum wage to \$14 per hour beginning July 1, 2020 and to \$15 per hour beginning July 1, 2021. In subsequent years, minimum wage will be increased through a cost of living adjustment capped at 2.5%.

Effective January 1, 2021, the state of Illinois fiscal year 2021 budget increased hourly in-home care rates through the Community Care Program by 7.1%, to \$23.40 from \$21.84. However, the rate increase was delayed and did not take effect until April 1, 2021, as a result of the failure of the November 2020 referendum to revise the Illinois income tax code. The Company recognized \$2.0 million related to the rate increase for the year ended December 31, 2021, which was received during the three and nine months ended September 30, 2022.

Originally, the Illinois fiscal year 2022 budget included a scheduled increase of hourly in-home care rates to \$24.96, to be effective January 1, 2022. On July 12, 2021, in connection with the temporary increase in federal funding for Medicaid HCBS authorized by the ARPA, Illinois submitted its Initial Spending Plan and Narrative to CMS for approval. This plan included the acceleration of the rate increase to \$24.96 to November 1, 2021 from January 1, 2022 (i.e., two months earlier). CMS granted partial approval of the Illinois plan, including the acceleration of the rate increase to November 1, 2021. However, CMS noted that the state will need to submit an amendment for certain Medicaid waiver programs with regard to any rate change methodology and has highlighted that pay increases for providers of HCBS funded through the temporary increase in federal matching funds available under the ARPA will require an updated rate methodology. We recognized revenue of \$3.6 million related to the rate increase for the year ended December 31, 2021, of which \$3.2 million was received during the nine months ended September 30, 2022. The remainder is expected to be received during the fourth quarter of 2022.

The Illinois fiscal year 2023 budget was signed into law by the Governor on April 19, 2022 and includes a \$0.70 rate increase effective January 1, 2023. The Chicago minimum wage increased by 2.5% effective July 1, 2022.

Our business will benefit from the rate increases noted above as planned for 2023, but there is no assurance that there will be additional offsetting rate increases in Illinois for fiscal years beyond fiscal year 2023, and our financial performance will be adversely impacted for any periods in which an additional offsetting reimbursement rate increase is not in effect.

## **Impact of Changes in Medicare and Medicaid Reimbursement**

### *Home Health*

Home health services provided to Medicare beneficiaries are paid under the Medicare Home Health Prospective Payment System (“HHPPS”), which uses national, standardized 30-day period payment rates for periods of care that meet a certain threshold of home health visits (periods of care that do not meet the visit threshold are paid a per-visit payment rate for providing care). Although payment is made for each 30-day period, the HHPPS permits continuous 60-day certification periods through which beneficiaries are verified as eligible for the home health benefit. The daily home health payment rate is adjusted for case-mix and area wage levels. CMS uses the Patient-Driven Groupings Model (“PDGM”) as the case-mix classification model to place periods of care into payment categories, classifying patients based on clinical characteristics and their resource needs. An outlier adjustment may be paid for periods of care where costs exceed a specific threshold amount.

CMS updates the HHPPS payment rates each calendar year. For calendar year 2022, CMS increased HHPPS rates by an estimated 3.2%, which reflects a 3.1% market basket update and a productivity adjustment of negative 0.5 percentage points, among other changes. Home health providers that do not comply with quality data reporting requirements are subject to a 2-percentage point reduction to their market basket update. In addition, beginning January 1, 2022, Medicare requires home health agencies to submit a one-time Notice of Admission (“NOA”) for each patient that establishes that the beneficiary is under a Medicare home health period of care. Failure to submit the NOA within five calendar days from the start of care will result in a reduction to the 30-day period payment amount for each day from the start of care date until the date the NOA is submitted.

Effective January 1, 2022, CMS began implementing a nationwide expansion of the Home Health Value-Based Purchasing (“HHVBP”) Model. Under the model, home health agencies will receive increases or decreases to their Medicare fee-for-service payments of up to 5%, based on performance against specific quality measures relative to the performance of other home health providers. Data collected in each performance year will impact Medicare payments two years later. Calendar year 2023 is the first performance year under the expanded HHVBP Model, which will affect payments in calendar year 2025.

In certain states, payment of claims may be impacted by the Review Choice Demonstration for Home Health Services, a program intended to identify and prevent fraud, reduce the number of Medicare appeals and improve provider compliance with Medicare program requirements. The program applies to home health agencies in Illinois, Ohio, North Carolina, Florida and Texas and may expand, in the future, into additional states. Providers in states subject to the Review Choice Demonstration may initially select from the following claims review and approval processes: pre-claim review, post-payment review or a minimal post-payment review with a 25% payment reduction. Home health agencies that maintain high compliance levels will be eligible for additional options that may be less burdensome. We are currently unable to predict what impact, if any, this program may have on our result of operations or financial position.

### *Hospice*

Hospice services provided to Medicare beneficiaries are paid under the Medicare Hospice Prospective Payment System, under which CMS sets a daily rate for each day a patient is enrolled in the hospice benefit. CMS updates these rates each federal fiscal year. Effective October 1, 2022, CMS increased hospice payment rates by 3.8%. This reflects a 4.1% market basket increase and a negative 0.3 percentage point productivity adjustment. Hospices that do not satisfy quality reporting requirements are subject to a 2 percentage point reduction to the market basket update. Beginning in 2024, the reduction to the market basket update for failure to report quality data will increase to 4 percentage points.

Overall payments made by Medicare to each hospice provider number are subject to an inpatient cap and an aggregate cap, which is set each federal fiscal year. The inpatient cap limits the number of days of inpatient care to no more than 20% of total patient care days. The aggregate cap, which limits the total Medicare reimbursement that a hospice may receive based on an annual per-beneficiary cap amount and the number of Medicare patients served, was updated to \$32,486.92 for federal fiscal year 2023, which began October 1, 2022. If a hospice’s Medicare payments exceed its inpatient or aggregate caps, it must repay Medicare the excess amount.

### ***New York CDPAP***

The New York Consumer Directed Personal Assistance Program (“CDPAP”) is a self-directed care alternative program that allows eligible individuals who need help with activities of daily living or skilled nursing services to choose their caregivers. We provide support services as a CDPAP fiscal intermediary. In 2021, the Company was not selected to enter into contracts as a Lead Fiscal Intermediary and submitted a formal protest in response to the selection process, which was filed and accepted on March 19, 2021. The Company has not received a response to the formal protest.

The New York fiscal year 2023 state budget, passed in April 2022, amends the current Fiscal Intermediary Request For Offer (“RFO”) process to authorize all fiscal intermediaries that submitted an RFO application and served at least 200 clients in New York City or 50 clients in other counties between January 1, 2020 and March 31, 2020 to contract with the New York State Department of Health and continue to operate in all counties contained in their application if the fiscal intermediary submits an attestation and supporting information to the New York State Department of Health no later than November 29, 2022. Under this provision, the Company is allowed to continue to contract with all of its current payors for CDPAP services as of the contract award date, which is anticipated to be January 15, 2023. The Company continues to assess the future of its participation in this program. Given the status of the program, the Company suspended materially all of its new patient admissions under the New York CDPAP.

### ***Components of our Statements of Income***

#### *Net Service Revenues*

We generate net service revenues by providing our services directly to consumers and primarily on an hourly basis in our personal care segment, on a daily basis in our hospice segment and on an episodic basis in our home health segment. We receive payment for providing such services from our private consumers and payors, including federal, state and local governmental agencies, managed care organizations and commercial insurers.

In our personal care segment, net service revenues are principally provided based on authorized hours, determined by the relevant agency, at an hourly rate, which is either contractual or fixed by legislation, and are recognized at the time services are rendered. In our hospice segment, net service revenues are provided based on daily rates for each of the levels of care and are recognized as services are provided. In our home health segment, net service revenues are based on an episodic basis at a stated rate and recognized based on the number of days elapsed during a period of care within the reporting period. We also record estimated implicit price concessions (based primarily on historical collection experience) related to uninsured accounts to record revenues.

#### *Cost of Service Revenues*

We incur direct care wages, payroll taxes and benefit-related costs in connection with providing our services. We also provide workers’ compensation and general liability coverage for our employees. Employees are also reimbursed for their travel time and related travel costs in certain instances.

#### *General and Administrative Expenses*

Our general and administrative expenses include our costs for operating our network of local agencies and our administrative offices. Our agency expenses consist of costs for supervisory personnel, our community care supervisors and office administrative costs. Personnel costs include wages, payroll taxes and employee benefits. Facility costs include rents, utilities, and postage, telephone and office expenses. Our corporate and support center expenses include costs for accounting, information systems, human resources, billing and collections, contracting, marketing and executive leadership. These expenses consist of compensation, including stock-based compensation, payroll taxes, employee benefits, legal, accounting and other professional fees, travel, general insurance, rents, provision for doubtful accounts and related facility costs. Expenses related to streamlining our operations such as costs related to terminated employees, termination of professional services relationships, other contract termination costs and asset write-offs are also included in general and administrative expenses.

#### *Depreciation and Amortization Expenses*

Depreciable assets consist principally of furniture and equipment, network administration and telephone equipment and operating system software. Depreciable and leasehold assets are depreciated or amortized on a straight-line method over their useful lives or, if less and if applicable, their lease terms. We amortize our intangible assets with finite lives, consisting of customer and referral relationships, trade names, trademarks and non-competition agreements, using straight line or accelerated methods based upon their estimated useful lives.

#### *Interest Expense*

Interest expense is reported when incurred and principally consists of interest and unused credit line fees on the credit facility.

#### *Income Tax Expense*

All of our income is from domestic sources. We incur state and local taxes in states in which we operate. The effective income tax rate was 23.7% and 26.6% for the three months ended September 30, 2022 and 2021, respectively. The effective income tax rates are 25.4% and 24.7% for the nine months ended September 30, 2022 and 2021, respectively, compared to our federal statutory rate of 21%. The difference between our federal statutory and effective income tax rates was principally due to the inclusion of state taxes, non-deductible compensation, excess tax expense/benefit and the use of federal employment tax credits.

**Results of Operations — Consolidated**

Three Months Ended September 30, 2022 Compared to Three Months Ended September 30, 2021

The following table sets forth our unaudited condensed consolidated results of operations.

|  | For the Three Months Ended September 30, |                                 |            |                                 | Change    |         |
|--|--|---------------------------------|------------|---------------------------------|-----------|---------|
|  | 2022                                     |                                 | 2021       |                                 |           |         |
|  | Amount                                   | % Of<br>Net Service<br>Revenues | Amount     | % Of<br>Net Service<br>Revenues | Amount    | %       |
| (Amounts in Thousands, Except Percentages) |  |                                 |            |                                 |           |         |
| Net service revenues                       | \$ 240,495                               | 100.0 %                         | \$ 216,662 | 100.0 %                         | \$ 23,833 | 11.0 %  |
| Cost of service revenues                   | 165,310                                  | 68.7                            | 149,616    | 69.1                            | 15,694    | 10.5    |
| Gross profit                               | 75,185                                   | 31.3                            | 67,046     | 30.9                            | 8,139     | 12.1    |
| General and administrative expenses        | 54,228                                   | 22.5                            | 46,280     | 21.4                            | 7,948     | 17.2    |
| Depreciation and amortization              | 3,441                                    | 1.4                             | 3,406      | 1.6                             | 35        | 1.0     |
| Total operating expenses                   | 57,669                                   | 24.0                            | 49,686     | 22.9                            | 7,983     | 16.1    |
| Operating income                           | 17,516                                   | 7.3                             | 17,360     | 8.0                             | 156       | 0.9     |
| Interest income                            | (83)                                     | —                               | (37)       | —                               | (46)      | 124.3   |
| Interest expense                           | 2,472                                    | 1.0                             | 1,614      | 0.7                             | 858       | 53.2    |
| Total interest expense, net                | 2,389                                    | 1.0                             | 1,577      | 0.7                             | 812       | 51.5    |
| Income before income taxes                 | 15,127                                   | 6.3                             | 15,783     | 7.3                             | (656)     | (4.2)   |
| Income tax expense                         | 3,584                                    | 1.5                             | 4,206      | 1.9                             | (622)     | (14.8)  |
| Net income                                 | \$ 11,543                                | 4.8 %                           | \$ 11,577  | 5.4 %                           | \$ (34)   | (0.3) % |

Net service revenues increased by 11.0% to \$240.5 million for the three months ended September 30, 2022 compared to \$216.7 million for the three months ended September 30, 2021. Revenue increased by \$12.3 million in our hospice segment and by \$2.0 million in our home health segment during the three months ended September 30, 2022, compared to the same period in 2021. The increase in our hospice segment revenue was due to organic growth and the acquisitions of the operations of JourneyCare on February 1, 2022 and Armada on August 1, 2021.

Gross profit, expressed as a percentage of net service revenues, increased to 31.3% for the three months ended September 30, 2022, compared to 30.9% for the same period in 2021 due to growth in our higher margin hospice segment.

General and administrative expenses increased to \$54.2 million for the three months ended September 30, 2022, as compared to \$46.3 million for the three months ended September 30, 2021. The increase in general and administrative expenses was primarily due to acquisitions that resulted in an increase in administrative employee wages, taxes and benefit costs of \$5.9 million and an increase in rent expense of \$0.4 million. General and administrative expenses, expressed as a percentage of net service revenues increased to 22.5% for the three months ended September 30, 2022, from 21.4% for the three months ended September 30, 2021.

Interest expense increased to \$2.5 million for the three months ended September 30, 2022 from \$1.6 million for the three months ended September 30, 2021. The increase in interest expense was primarily due to higher average outstanding borrowings due to additional borrowings used to fund acquisitions and increased interest rates under our credit facility for the three months ended September 30, 2022 compared to the three months ended September 30, 2021.

All of our income is from domestic sources. We incur state and local taxes in states in which we operate. The effective income tax rate was 23.7% and 26.6% for the three months ended September 30, 2022 and 2021, respectively. The difference between the federal statutory and our effective income tax rates was principally due to the inclusion of state taxes, non-deductible compensation, excess tax expense/benefit and the use of federal employment tax credits.

Nine Months Ended September 30, 2022 Compared to Nine Months Ended September 30, 2021

The following table sets forth, for the periods indicated, our consolidated results of operations.

|  | For the Nine Months Ended September 30, |                           |            |                           | Change    |         |
|--|---|---------------------------|------------|---------------------------|-----------|---------|
|  | 2022                                    |                           | 2021       |                           | Amount    | %       |
|  | Amount                                  | % Of Net Service Revenues | Amount     | % Of Net Service Revenues |           |         |
| (Amounts in Thousands, Except Percentages) |   |                           |            |                           |           |         |
| Net service revenues                       | \$ 704,070                              | 100.0 %                   | \$ 639,857 | 100.0 %                   | \$ 64,213 | 10.0 %  |
| Cost of service revenues                   | 483,100                                 | 68.6                      | 442,804    | 69.2                      | 40,296    | 9.1     |
| Gross profit                               | 220,970                                 | 31.4                      | 197,053    | 30.8                      | 23,917    | 12.1    |
| General and administrative expenses        | 162,476                                 | 23.1                      | 139,881    | 21.9                      | 22,595    | 16.2    |
| Depreciation and amortization              | 10,571                                  | 1.5                       | 10,594     | 1.7                       | (23)      | (0.2)   |
| Total operating expenses                   | 173,047                                 | 24.6                      | 150,475    | 23.5                      | 22,572    | 15.0    |
| Operating income                           | 47,923                                  | 6.7                       | 46,578     | 7.3                       | 1,345     | 2.9     |
| Interest income                            | (249)                                   | —                         | (90)       | —                         | (159)     | 176.7   |
| Interest expense                           | 6,278                                   | 0.9                       | 4,092      | 0.6                       | 2,186     | 53.4    |
| Total interest expense, net                | 6,029                                   | 0.9                       | 4,002      | 0.6                       | 2,027     | 50.6    |
| Income before income taxes                 | 41,894                                  | 6.0                       | 42,576     | 6.7                       | (682)     | (1.6)   |
| Income tax expense                         | 10,631                                  | 1.5                       | 10,508     | 1.6                       | 123       | 1.2     |
| Net income                                 | \$ 31,263                               | 4.4 %                     | \$ 32,068  | 5.0 %                     | \$ (805)  | (2.5) % |

Net service revenues increased by 10.0% to \$704.1 million for the nine months ended September 30, 2022 compared to \$639.9 million for the nine months ended September 30, 2021. Net service revenue increased by \$39.1 million in our hospice segment and by \$12.8 million in our home health segment during the nine months ended September 30, 2022, compared to the same period in 2021. During the nine months ended September 30, 2022, the increase in our hospice segment revenue was primarily due to an increase in revenue per patient day, attributable to the acquisitions of the operations of JourneyCare on February 1, 2022 and Armada on August 1, 2021, compared to the same period in 2021. Net service revenue increased by \$12.4 million in our personal care segment due to an increase in revenues per billable hour for the nine months ended September 30, 2022 compared to 2021, partially offset by a decrease in the New York CDPAP program patient admissions.

Gross profit, expressed as a percentage of net service revenues, increased to 31.4% for the nine months ended September 30, 2022, compared to 30.8% for the same period in 2021. The increase was mainly attributed to the acquisition of a relatively higher margin hospice business in 2022.

General and administrative expenses increased to \$162.5 million for the nine months ended September 30, 2022 as compared to \$139.9 million for the nine months ended September 30, 2021. The increase in general and administrative expenses was primarily due to acquisitions and wage increases that resulted in an increase in administrative employee wages, taxes and benefit costs of \$16.7 million and an increase in rent expense of \$1.8 million. General and administrative expenses, expressed as a percentage of net service revenues increased to 23.1% for the nine months ended September 30, 2022, from 21.9% for the nine months ended September 30, 2021.

Interest expense increased to \$6.3 million from \$4.1 million for the nine months ended September 30, 2022, as compared to the nine months ended September 30, 2021. The increase in interest expense was primarily due to higher average outstanding borrowings and increased interest rates under our credit facility for the nine months ended September 30, 2022, compared to the nine months ended September 30, 2021.

All of our income is from domestic sources. We incur state and local taxes in states in which we operate. The effective income tax rate was 25.4% and 24.7% for the nine months ended September 30, 2022 and 2021, respectively. For the nine months ended September 30, 2022, the difference between our federal statutory and effective income tax rates was principally due to the inclusion of state taxes, non-deductible compensation, and excess tax expense, partially offset by the use of federal employment tax credits. For the nine months ended September 30, 2021, the difference between our federal statutory and effective income tax rates was principally due to the inclusion of state taxes and non-deductible compensation, partially offset by the use of federal employment tax credits and excess tax benefit. For the nine months ended September 30, 2022 and 2021, the effective tax rates were inclusive of an excess tax expense of 0.8% and an excess tax benefit of 2.1%, respectively. The excess tax expense/benefit is a discrete item, related to the vesting of equity shares, which requires the Company to recognize the expense/benefit fully in the period.

## Results of Operations – Segments

The following tables and related analysis summarize our operating results and business metrics by segment:

### Personal Care Segment

|  | For the Three Months Ended September 30, |                                   |            |                                   |          |         | For the Nine Months Ended September 30, |                                   |            |                                   |           |         |
|--|--|-----------------------------------|------------|-----------------------------------|----------|---------|---|-----------------------------------|------------|-----------------------------------|-----------|---------|
|  | 2022                                     |                                   | 2021       |                                   | Change   |         | 2022                                    |                                   | 2021       |                                   | Change    |         |
|  | Amount                                   | % of Segment Net Service Revenues | Amount     | % of Segment Net Service Revenues | Amount   | %       | Amount                                  | % of Segment Net Service Revenues | Amount     | % of Segment Net Service Revenues | Amount    | %       |
| (Amounts in Thousands, Except Percentages)                                   |  |                                   |            |                                   |          |         |   |                                   |            |                                   |           |         |
| <b>Operating Results</b>   |  |                                   |            |                                   |          |         |   |                                   |            |                                   |           |         |
| Net service revenues   | \$ 179,180                               | 100.0 %                           | \$ 169,609 | 100.0 %                           | \$ 9,571 | 5.6 %   | \$ 523,142                              | 100.0 %                           | \$ 510,744 | 100.0 %                           | \$ 12,398 | 2.4 %   |
| Cost of services revenues  | 131,968                                  | 73.7                              | 125,647    | 74.1                              | 6,321    | 5.0     | 386,940                                 | 74.0                              | 375,744    | 73.6                              | 11,196    | 3.0     |
| Gross profit   | 47,212                                   | 26.3                              | 43,962     | 25.9                              | 3,250    | 7.4     | 136,202                                 | 26.0                              | 135,000    | 26.4                              | 1,202     | 0.9     |
| General and administrative expenses  | 15,238                                   | 8.5                               | 15,166     | 8.9                               | 72       | 0.5     | 45,688                                  | 8.7                               | 46,807     | 9.2                               | (1,119)   | (2.4)   |
| Segment operating income   | \$ 31,974                                | 17.8 %                            | \$ 28,796  | 17.0 %                            | \$ 3,178 | 11.0 %  | \$ 90,514                               | 17.3 %                            | \$ 88,193  | 17.3 %                            | \$ 2,321  | 2.6 %   |
| <b>Business Metrics (Actual Numbers, Except Billable Hours in Thousands)</b> |  |                                   |            |                                   |          |         |   |                                   |            |                                   |           |         |
| Locations at period end  |  |                                   |            |                                   |          |         | 161                                     |                                   | 162        |                                   |           |         |
| Average billable census * <sup>(1)</sup>                                     | 37,677                                   |                                   | 37,979     |                                   | (302)    | (0.8) % | 37,253                                  |                                   | 38,266     |                                   | (1,013)   | (2.6) % |
| Billable hours * <sup>(2)</sup>  | 7,473                                    |                                   | 7,537      |                                   | (64)     | (0.8)   | 21,947                                  |                                   | 22,712     |                                   | (765)     | (3.4)   |
| Average billable hours per census per month * <sup>(3)</sup>                 | 65.9                                     |                                   | 65.8       |                                   | 0.1      | 0.2     | 65.2                                    |                                   | 65.7       |                                   | (0.5)     | (0.8)   |
| Billable hours per business day * <sup>(2)</sup>                             | 113,229                                  |                                   | 114,195    |                                   | (966)    | (0.8)   | 112,547                                 |                                   | 116,472    |                                   | (3,925)   | (3.4)   |
| Revenues per billable hour * <sup>(2)</sup>                                  | \$ 23.92                                 |                                   | \$ 22.47   |                                   | \$ 1.45  | 6.5 %   | \$ 23.71                                |                                   | \$ 22.45   |                                   | \$ 1.26   | 5.6 %   |
| Same store growth revenue % * <sup>(3)</sup>                                 | 7.0 %                                    |                                   | 4.0 %      |                                   |          |         | 3.5 %                                   |                                   | 6.6 %      |                                   |           |         |

- (1) Average billable census is the number of unique clients receiving a billable service during the year and is the total census divided by months in operation during the period.
- (2) Billable hours is the total number of hours served to clients during the period. Average billable hours per census per month is billable hours divided by average billable census. Billable hours per day is total billable hours divided by the number of business days in the period. Revenues per billable hour is revenue attributed to billable hours divided by billable hours.
- (3) Same store revenue growth reflects the change in year-over-year revenue for the same store base. We define the same store base to include those stores open for at least 52 full weeks. This measure highlights the performance of existing stores, while excluding the impact of acquisitions, new store openings and closures, and the revenue associated with New York CDPAP and the ARPA.

\* Management deems these metrics to be key performance indicators. Management uses these metrics to monitor our performance, both in our existing operations and acquisitions. Many of these metrics serve as the basis of reported revenues and assessment of these provide direct correlation to the results of operations from period to period and facilitate comparison with the results of our peers. Historical trends established in these metrics can be used to evaluate current operating results, identify trends affecting our business, determine the allocation of resources and assess the quality and potential variability of our cash flows and earnings. We believe they are useful to investors in evaluating and understanding our business but should not be used solely in assessing the Company's performance. These key performance indicators should not be considered superior to, as a substitute for or as an alternative to, and should be considered in conjunction with, the GAAP financial measures presented herein to fully evaluate and understand the business as a whole. These measures may not be comparable to similarly titled performance indicators used by other companies.

The personal care segment derives a significant amount of its net service revenues from operations in Illinois, which represented 44.3% and 37.8% of our net service revenues for the three months ended September 30, 2022 and 2021, respectively, and accounted for 43.5% and 37.5% of our net service revenues for the nine months ended September 30, 2022 and 2021, respectively. One payor, the Illinois Department on Aging, accounted for 21.0% and 21.3% of net service revenues for the three months ended September 30, 2022 and 2021, respectively, and accounted for 20.8% and 21.4% of net service revenues for the nine months ended September 30, 2022 and 2021, respectively.

Net service revenues from state, local and other governmental programs accounted for 49.4% and 49.5% of net service revenues for the three months ended September 30, 2022 and 2021, respectively. Managed care organizations accounted for 46.4% and 45.3% of net service revenues for the three months ended September 30, 2022 and 2021, respectively, with commercial insurance, private pay and other payors accounting for the remainder of net service revenues. Net service revenues from state, local and other governmental programs accounted for 49.4% and 49.5% of net service revenues for the nine months ended September 30, 2022 and 2021, respectively. Managed care organizations accounted for 46.1% and 45.3% of net service revenues for the nine months ended September 30, 2022 and 2021, respectively with commercial insurance, private pay and other payors accounting for the remainder of net service revenues.



Net service revenues increased by 5.6% and increased by 2.4% for the three and nine months ended September 30, 2022, respectively, compared to the three and nine months ended September 30, 2021. Net service revenues included a 6.5% and 5.6% increase in revenues per billable hour for the three and nine months ended September 30, 2022, respectively, mainly attributed to rate increases discussed above, as compared to the three and nine months ended September 30, 2021. The Company experienced a decrease in New York net service revenues of \$3.1 million and \$13.7 million for the three and nine months ended September 30, 2022, primarily driven by a decrease in participation in the New York CDPAP program as discussed above, compared to 2021. Gross profit, expressed as a percentage of net service revenues, increased to 26.3% for the three months ended September 30, 2022 from 25.9% for the three months ended September 30, 2021. This increase was primarily due to decreases in direct payroll and benefits as a percentage of net service revenues of 0.4% for the three months ended September 30, 2022. Gross profit expressed as a percentage of net service revenues, decreased to 26.0% for the nine months ended September 30, 2022 from 26.4% for the nine months ended September 30, 2021. This decrease was primarily due to an increase of 0.4% in direct payroll as a percentage of net service revenues for the three and nine months ended September 30, 2022 as compared to the three and nine months ended September 30, 2021 primarily related to the labor wage pressures discussed above.

General and administrative expenses, expressed as a percentage of net service revenues, was 8.7% and 9.2% for the nine months ended September 30, 2022 and 2021, respectively.

**Hospice Segment**

|  | For the Three Months Ended September 30,   |                                   |           |                                   |           |        | For the Nine Months Ended September 30,    |                                   |            |                                   |           |        |
|--|--|-----------------------------------|-----------|-----------------------------------|-----------|--------|--|-----------------------------------|------------|-----------------------------------|-----------|--------|
|  | 2022                                       |                                   | 2021      |                                   | Change    |        | 2022                                       |                                   | 2021       |                                   | Change    |        |
|  | Amount                                     | % of Segment Net Service Revenues | Amount    | % of Segment Net Service Revenues | Amount    | %      | Amount                                     | % of Segment Net Service Revenues | Amount     | % of Segment Net Service Revenues | Amount    | %      |
|  | (Amounts in Thousands, Except Percentages) |                                   |           |                                   |           |        | (Amounts in Thousands, Except Percentages) |                                   |            |                                   |           |        |
| <b>Operating Results</b>                 |  |                                   |           |                                   |           |        |  |                                   |            |                                   |           |        |
| Net service revenues                     | \$ 51,359                                  | 100.0 %                           | \$ 39,095 | 100.0 %                           | \$ 12,264 | 31.4 % | \$ 151,160                                 | 100.0 %                           | \$ 112,098 | 100.0 %                           | \$ 39,062 | 34.8 % |
| Cost of services revenues                | 25,695                                     | 50.0                              | 18,992    | 48.6                              | 6,703     | 35.3   | 74,659                                     | 49.4                              | 56,500     | 50.4                              | 18,159    | 32.1   |
| Gross profit                             | 25,664                                     | 50.0                              | 20,103    | 51.4                              | 5,561     | 27.7   | 76,501                                     | 50.6                              | 55,598     | 49.6                              | 20,903    | 37.6   |
| General and administrative expenses      | 12,550                                     | 24.4                              | 8,880     | 22.7                              | 3,670     | 41.3   | 37,298                                     | 24.7                              | 26,016     | 23.2                              | 11,282    | 43.4   |
| Segment operating income                 | \$ 13,114                                  | 25.5 %                            | \$ 11,223 | 28.7 %                            | \$ 1,891  | 16.8 % | \$ 39,203                                  | 25.9 %                            | \$ 29,582  | 26.4 %                            | \$ 9,621  | 32.5 % |
| <b>Business Metrics (Actual Numbers)</b> |  |                                   |           |                                   |           |        |  |                                   |            |                                   |           |        |
| Locations at period end                  |  |                                   |           |                                   |           |        | 33   |                                   | 34         |                                   |           |        |
| Admissions * (1)                         | 3,182                                      |                                   | 2,565     |                                   | 617       | 24.1 % | 9,778                                      |                                   | 7,211      |                                   | 2,567     | 35.6 % |
| Average daily census * (2)               | 3,280                                      |                                   | 2,629     |                                   | 651       | 24.8   | 3,304                                      |                                   | 2,523      |                                   | 781       | 31.0   |
| Average discharge length of stay * (3)   | 93   |                                   | 95        |                                   | (2)       | (2.1)  | 87   |                                   | 95         |                                   | (8)       | (8.4)  |
| Patient days * (4)                       | 301,797                                    |                                   | 240,692   |                                   | 61,105    | 25.4   | 880,574                                    |                                   | 680,600    |                                   | 199,974   | 29.4   |
| Revenue per patient day * (5)            | \$ 170.18                                  |                                   | \$ 162.43 |                                   | \$ 7.75   | 4.8 %  | \$ 171.66                                  |                                   | \$ 164.71  |                                   | \$ 6.95   | 4.2 %  |
| Organic growth                           |  |                                   |           |                                   |           |        |  |                                   |            |                                   |           |        |
| - Revenue * (6)                          | 0.1 %                                      |                                   | (4.8) %   |                                   |           |        | 1.6 %                                      |                                   | (7.2) %    |                                   |           |        |
| - Average daily census * (6)             | 2.2 %                                      |                                   | (7.6) %   |                                   |           |        | 5.0 %                                      |                                   | (24.6) %   |                                   |           |        |

- (1) Represents referral process and new patients on service during the period.
- (2) Average daily census is total patient days divided by the number of days in the period.
- (3) Average length of stay is the average number of days a patient is on service, calculated upon discharge, and is total patient days divided by total discharges in the period.
- (4) Patient days is days of service for all patients in the period.
- (5) Revenue per patient day is hospice revenue divided by the number of patient days in the period.
- (6) Revenue organic growth and average daily census organic growth reflect the change in year-over-year revenue and average daily census for the same store base. We define the same store base to include those stores open for at least 52 full weeks. These measures highlight the performance of existing stores, while excluding the impact of acquisitions, new store openings and closures.

\* Management deems these metrics to be key performance indicators. Management uses these metrics to monitor our performance, both in our existing operations and acquisitions. Many of these metrics serve as the basis of reported revenues and assessment of these provide direct correlation to the results of operations from period to period and facilitate comparison with the results of our peers. Historical trends established in these metrics can be used to evaluate current operating results, identify trends affecting our business, determine the allocation of resources and assess the quality and potential variability of our cash flows and earnings. We believe they are useful to investors in evaluating and understanding our business but should not be used solely in assessing the Company's performance. These key performance indicators should not be considered superior to, as a substitute for or as an alternative to, and should be considered in conjunction with, the GAAP financial measures presented herein to fully evaluate and understand the business as a whole. These measures may not be comparable to similarly titled performance indicators used by other companies.



The hospice segment generates net service revenues by providing care to patients with a life expectancy of six months or less, as well as related services for their families. Hospice offers four levels of care, as defined by Medicare, to meet the varying needs of patients and their families. The four levels of hospice include routine home care, continuous home care, general inpatient care and respite care. Our hospice segment principally provides routine home care and continuous home care services, and with the JourneyCare acquisition, expanded into providing general inpatient care services. In our hospice segment, net service revenues from Medicare accounted for 90.6% and 92.7% for the three months ended September 30, 2022 and 2021, respectively, and 90.8% and 93.4% for the nine months ended September 30, 2022 and 2021, respectively. Net service revenues from managed care organizations accounted for 3.5% and 3.9% for each the three months ended September 30, 2022 and September 30, 2021, and 3.6% and 3.9% for the nine months ended September 30, 2022 and 2021, respectively.

Net service revenues increased by \$12.3 million and \$39.1 for the three and nine months ended September 30, 2022, respectively, compared to the three and nine months ended September 30, 2021 attributed to organic growth and the acquisitions of the operations of JourneyCare on February 1, 2022 and Armada on August 1, 2021.

Gross profit, expressed as a percentage of net service revenues was 50.0% and 51.4% for the three months ended September 30, 2022 and 2021, respectively, and 50.6% and 49.6%, for the nine months ended September 30, 2022 and 2021, respectively. For the three months ended September 30, 2022, the decrease was mainly attributed to increases in direct employee wages, taxes and benefit costs of 1.3%. For the nine months ended September 30, 2022, the increase was mainly attributed to the decrease in pharmacy related expenses of 1%.

The hospice segment's general and administrative expenses primarily consist of administrative employee wages, taxes and benefit costs, rent, information technology and office expenses. General and administrative expenses, expressed as a percentage of net service revenues was 24.4% and 22.7% for the three months ended September 30, 2022 and 2021, respectively, and 24.7% and 23.2% for the nine months ended September 30, 2022 and 2021, respectively. The increase in general and administrative expenses for the three and nine months ended September 30, 2022, was due to acquisitions that resulted in a \$3.0 million and \$8.8 million, respectively, increase in administrative employee wages, taxes and benefit costs.

### Home Health Segment

|  | For the Three Months Ended September 30,   |                                   |          |                                   |            |          | For the Nine Months Ended September 30,    |                                   |           |                                   |            |          |
|--|--|-----------------------------------|----------|-----------------------------------|------------|----------|--|-----------------------------------|-----------|-----------------------------------|------------|----------|
|  | 2022                                       |                                   | 2021     |                                   | Change     |          | 2022                                       |                                   | 2021      |                                   | Change     |          |
|  | Amount                                     | % of Segment Net Service Revenues | Amount   | % of Segment Net Service Revenues | Amount     | %        | Amount                                     | % of Segment Net Service Revenues | Amount    | % of Segment Net Service Revenues | Amount     | %        |
|  | (Amounts in Thousands, Except Percentages) |                                   |          |                                   |            |          | (Amounts in Thousands, Except Percentages) |                                   |           |                                   |            |          |
| <b>Operating Results</b>                 |  |                                   |          |                                   |            |          |  |                                   |           |                                   |            |          |
| Net service revenues                     | \$ 9,956                                   | 100.0 %                           | \$ 7,958 | 100.0 %                           | \$ 1,998   | 25.1 %   | \$ 29,768                                  | 100.0 %                           | \$ 17,015 | 100.0 %                           | \$ 12,753  | 75.0 %   |
| Cost of services revenues                | 7,647                                      | 76.8                              | 4,977    | 62.5                              | 2,670      | 53.6     | 21,501                                     | 72.2                              | 10,560    | 62.1                              | 10,941     | 103.6    |
| Gross profit                             | 2,309                                      | 23.2                              | 2,981    | 37.5                              | (672)      | -22.5    | 8,267                                      | 27.8                              | 6,455     | 37.9                              | 1,812      | 28.1     |
| General and administrative expenses      | 2,410                                      | 24.2                              | 1,477    | 18.6                              | 933        | 63.2     | 7,270                                      | 24.4                              | 3,410     | 20.0                              | 3,860      | 113.2    |
| Segment operating income                 | \$ (101)                                   | (1.0) %                           | \$ 1,504 | 18.9 %                            | \$ (1,605) | -106.7 % | \$ 997                                     | 3.3 %                             | \$ 3,045  | 17.9 %                            | \$ (2,048) | (67.3) % |
| <b>Business Metrics (Actual Numbers)</b> |  |                                   |          |                                   |            |          |  |                                   |           |                                   |            |          |
| Locations at period end                  |  |                                   |          |                                   |            |          | 12   |                                   | 11        |                                   |            |          |
| New admissions * (1)                     | 3,684                                      |                                   | 2,608    |                                   | 1,076      | 41.3 %   | 10,371                                     |                                   | 4,962     |                                   | 5,409      | 109.0 %  |
| Recertifications * (2)                   | 1,482                                      |                                   | 1,081    |                                   | 401        | 37.1     | 4,207                                      |                                   | 2,476     |                                   | 1,731      | 69.9     |
| Total volume * (3)                       | 5,166                                      |                                   | 3,689    |                                   | 1,477      | 40.0     | 14,578                                     |                                   | 7,438     |                                   | 7,140      | 96.0     |
| Visits * (4)                             | 71,670                                     |                                   | 55,963   |                                   | 15,707     | 28.1 %   | 205,335                                    |                                   | 115,210   |                                   | 90,125     | 78.2 %   |
| Organic growth                           |  |                                   |          |                                   |            |          |  |                                   |           |                                   |            |          |
| - Revenue * (5)                          | 0.2 %                                      |                                   | 24.8 %   |                                   |            |          | (1.2) %                                    |                                   | 15.9 %    |                                   |            |          |
| - Admissions * (5)                       | 18.6 %                                     |                                   | 27.9 %   |                                   |            |          | 15.7 %                                     |                                   | 23.8 %    |                                   |            |          |

(1) Represents new patients during the period.

(2) A home health certification period is an episode of care that begins with a start of care visit and continues for 60 days. If at the end of the initial episode of care, the patient continues to require home health services, a recertification is required. This represents the number of recertifications during the period.

(3) Total volume is total admissions and total recertifications in the period.

(4) Represents number of services to patients in the period.

(5) Revenue organic growth and admissions organic growth reflect the change in year-over-year revenue and admissions for the same store base. We define the same store base to include those stores open for at least 52 full weeks. These measures highlight the performance of existing stores, while excluding the impact of acquisitions, new store openings and closures.

\* Management deems these metrics to be key performance indicators. Management uses these metrics to monitor our performance, both in our existing operations and acquisitions. Many of these metrics serve as the basis of reported revenues and assessment of these provide direct correlation to the results of operations from period to period and facilitate comparison with the results of our peers. Historical trends established in these metrics can be used to evaluate

current operating results, identify trends affecting our business, determine the allocation of resources and assess the quality and potential variability of our cash flows and earnings. We believe they are useful to investors in evaluating and understanding our business but should not be used solely in assessing the Company's performance. These key performance indicators should not be considered superior to, as a substitute for or as an alternative to, and should be considered in conjunction with, the GAAP financial measures presented herein to fully evaluate and understand the business as a whole. These measures may not be comparable to similarly titled performance indicators used by other companies.

The home health segment generates net service revenues by providing home health services on a short-term, intermittent or episodic basis to individuals, generally to treat an illness or injury. Net service revenues from Medicare accounted for 73.5% and 80.1%, managed care organizations accounted for 20.1% and 15.3% and other accounted for 6.4% and 4.6% for the three months ended September 30, 2022 and 2021, respectively. Net service revenues from Medicare accounted for 73.0% and 80.5%, managed care organizations accounted for 20.7% and 16.7% and other accounted for 6.3% and 2.8% for the nine months ended September 30, 2022 and 2021, respectively. Home health services provided to Medicare beneficiaries are paid under the Medicare Home Health Prospective Payment System, which uses national, standardized 30-day period payment rates for periods of care. CMS uses the PDGM as the case-mix classification model to place periods of care into payment categories, classifying patients based on clinical characteristics. An outlier adjustment may be paid for periods of care in which costs exceed a specific threshold amount.

Net service revenues increased by \$2.0 million and \$12.7 million for the three and nine months ended September 30, 2022, respectively, compared to the three and nine months ended September 30, 2021. Total visits increased for the three months and nine months ended September 30, 2022, mainly attributed to the acquisition of Armada on August 1, 2021 and Summit on October 1, 2021.

Gross profit, expressed as a percentage of net service revenues was 23.2% and 37.5% for the three months ended September 30, 2022 and 2021, respectively, and 27.8% and 37.9%, for the nine months ended September 30, 2022 and 2021, respectively. For the three and nine months ended September 30, 2022, the decrease was primarily due to an increase in direct employee wages, taxes and benefit costs of 13.6% and 9.2%, respectively, as a percentage of net service revenues.

The home health segment's general and administrative expenses primarily consist of administrative employee wages, taxes and benefit costs, rent, information technology and office expenses. General and administrative expenses, expressed as a percentage of net service revenues was 24.2% and 18.6% for the three months ended September 30, 2022 and 2021, respectively, and 24.4% and 20.0% for the nine months ended September 30, 2022 and 2021, respectively. The increase in general and administrative expenses was primarily due to acquisitions that resulted in a \$0.8 million and \$3.2 million increase in administrative employee wages, taxes and benefit costs for the three and nine months ended September 30, 2022.

## **Liquidity and Capital Resources**

### **Overview**

Our primary sources of liquidity are cash on hand and cash from operations and borrowings under our credit facility. At September 30, 2022 and December 31, 2021, we had cash balances of \$105.6 million and \$168.9 million, respectively. At September 30, 2022, we had a \$600.0 million revolving credit facility and a \$125.0 million incremental loan facility, which may be for term loans or an increase to the revolving loan commitments. The maturity of this credit facility is July 30, 2026.

During the nine months ended September 30, 2022, we (i) drew \$47.0 million under our revolving credit facility to fund, in part, the JourneyCare and Apple Home acquisitions (ii) repaid \$105.0 million under our revolving credit facility. As of September 30, 2022, we had a total of \$166.9 million in revolving loans, with an interest rate of 5.11% outstanding on its credit facility and after giving effect to the amount drawn on our credit facility, approximately \$8.1 million of outstanding letters of credit and borrowing limits based on an advance multiple of adjusted EBITDA (as defined in the Credit Agreement), we had \$375.5 million of capacity and \$200.5 million available for borrowing under our credit facility. At December 31, 2021, we had a total of \$224.9 million revolving credit loans, with an interest rate of 2.10%, outstanding on our credit facility.

Our credit facility requires us to maintain a total net leverage ratio not exceeding 3.75:1.00. At September 30, 2022, we were in compliance with our financial covenants under the Credit Agreement. Although we believe our liquidity position remains strong, we can provide no assurance that we will remain in compliance with the covenants in our Credit Agreement, and in the future, it may prove necessary to seek an amendment with the bank lending group under our credit facility. Additionally, there can be no assurance that we will be able to raise additional funds on terms acceptable to us, if at all.

See Note 8 to the Notes to Condensed Consolidated Financial Statements, *Long-Term Debt*, for additional details of our long-term debt.

### **COVID-19 Pandemic**

As a result of the COVID-19 pandemic, federal and state governments have passed legislation, promulgated regulations, and taken other administrative actions intended to assist healthcare providers in providing care to COVID-19 patients and other patients during the public health emergency. These temporary measures include relief from Medicare conditions of participation requirements for healthcare providers, relaxation of licensure requirements for healthcare professionals, relaxation of privacy restrictions for telehealth remote communications, promoting use of telehealth by expanding the scope of services for which Medicare reimbursement is available, and limited waivers of fraud and abuse laws for activities related to COVID-19 during the emergency period. The current federal public health emergency declaration expires January 11, 2023, but HHS has indicated it will provide states with 60 days' notice prior to termination of the declaration.

#### *Provider Relief Fund*

In November 2020, the Company received grants in an aggregate principal amount of \$13.7 million from the Provider Relief Fund, and fully utilized these funds as of December 31, 2021, including \$0.4 million and \$11.7 million during the three and nine months ended September 30, 2021, for healthcare related expenses, including retention payments, attributable to COVID-19 that were unreimbursed by other sources. We were required to properly and fully document the use of such funds in reports to HHS, and we have submitted the required reports.

#### *Payroll tax deferral*

The CARES Act allowed for the deferral of the employer portion of Social Security payroll taxes through December 31, 2020. As of September 30, 2022 and December 31, 2021, the deferred portion of employer Social Security payroll taxes was \$4.1 million, which is included within Government stimulus advances on the Company's Unaudited Condensed Consolidated Balance Sheets. The payroll tax deferral requires that the remaining deferred payroll taxes be paid by December 31, 2022.

#### *ARPA Spending Plans*

The ARPA, which became law on March 11, 2021, provided for \$350 billion in relief funding for eligible state, local, territorial and tribal governments to mitigate the fiscal effects of the COVID-19 public health emergency. Additionally, the law provided for a 10 percentage point increase in federal matching funds for Medicaid HCBS from April 1, 2021, through March 31, 2022, provided the state satisfied certain conditions. States are permitted to use the state funds equivalent to the additional federal funds through March 31, 2025. States must use the monies attributable to this matching fund increase to supplement, not supplant, their level of state spending for the implementation of activities enhanced under the Medicaid HCBS in effect as of April 1, 2021.

HCBS spending plans for the additional matching funds vary by state, but common initiatives in which the Company is participating include those aimed at strengthening the provider workforce (e.g., efforts to recruit, retain, and train direct service providers). The Company is required to properly and fully document the use of such funds in reports to the state in which the funds originated. Funds may be subject to recoupment if not expended or if they are expended on non-approved uses. During the nine months ended September 30, 2022, the Company received state funding provided by the ARPA in an aggregate amount of \$22.4 million. The Company recorded revenue of \$1.7 million and related cost of service revenues of \$1.3 million for certain states that met the revenue recognition criteria. The Company deferred the remaining \$20.7 million, which was received from states with specific spending plans and reporting requirements. The Company utilized \$3.2 million and \$3.6 million of these funds during the three and nine months ended September 30, 2022, primarily for caregivers and adding support to recruiting and retention efforts, included as a reduction of cost of service revenues in the Company's Unaudited Condensed Consolidated Statements of Income. As of September 30, 2022, the deferred portion of ARPA funding was \$17.0 million, which is included within Government stimulus advances on the Company's Unaudited Condensed Consolidated Balance Sheets.

#### *Medicare sequester*

The CARES Act and related legislation temporarily lifted the Medicare sequester that would have otherwise reduced payments to Medicare providers by 2% as required by the Budget Control Act of 2011, from May 1, 2020 through December 31, 2021. Congress further delayed these sequestration cuts through March 31, 2022, and reduced the sequestration adjustment to 1% from April 1 through June 30, 2022. The full 2% reduction resumed July 1, 2022. These sequestration cuts have been extended through 2030, with the reductions for 2030 set to increase to 2.25% for the first six months and to 3% for the second six months.

In our hospice segment, Medicare sequester relief resulted in an increase in net service revenues of \$0.0 million and \$0.7 million for the three months ended September 30, 2022 and 2021, respectively, and \$1.4 million and \$2.1 million for each of the nine months ended September 30, 2022 and 2021. In our home health segment, Medicare sequester relief resulted in an increase in net service revenues of \$0.0 million and \$0.1 million for each of the three months ended September 30, 2022 and 2021, respectively.

The ARPA increases the federal budget deficit in a manner that triggers an additional statutorily mandated sequestration under the PAYGO Act. As a result, an additional Medicare payment reduction of up to 4% was required to take effect in January 2022. However, Congress has delayed implementation of this payment reduction until 2023. We cannot currently determine if, or to what extent, our business, results of operations, financial condition or liquidity will ultimately be impacted by mandated sequestration triggers under the PAYGO Act, or if or when the mandated sequestration will occur.

See Note 7 to the Notes to Condensed Consolidated Financial Statements, *COVID-19 Pandemic*, for additional details of the COVID-19 pandemic.

### Cash Flows

The following table summarizes changes in our cash flows:

|   | For the Nine Months Ended September 30, |           |
|---|---|-----------|
|   | 2022                                    | 2021      |
|   | (Amounts in Thousands)                  |           |
| Net cash provided by (used in) operating activities | \$ 80,818                               | \$ 14,287 |
| Net cash used in investing activities               | (87,354)                                | (32,433)  |
| Net cash used in financing activities               | (56,715)                                | 25,447    |

#### *Nine Months Ended September 30, 2022 Compared to Nine Months Ended September 30, 2021*

Cash flows from operating activities represent the inflow of cash from our payors and the outflow of cash for payroll and payroll taxes, operating expenses, interest and taxes. Net cash provided by operating activities was \$80.8 million for the nine months ended September 30, 2022, compared to net cash used in operating activities of \$14.3 million for the same period in 2021. The increase in cash provided by operations was primarily due to the timing of receipts on accounts receivable and the timing of government stimulus funds. The changes in accounts receivable were primarily related to the growth in revenue and a decrease in days sales outstanding (“DSO”) during the nine months ended September 30, 2022 compared to 2021, as described below. The related receivables due from the Illinois Department on Aging represented 15.3% and 16.1% of the Company’s net accounts receivable at September 30, 2022 and December 31, 2021, respectively, as discussed below.

Net cash used in investing activities for the nine months ended September 30, 2022, primarily consisted of \$87.3 million of net cash used for the JourneyCare acquisition. For the nine months ended September 30, 2022 and 2021, property and equipment purchases, primarily related to our ongoing investments in our technology infrastructure, were \$2.8 million and \$3.2 million, respectively.

Net cash used in financing activities for the nine months ended September 30, 2022, primarily related to a \$105.0 million payment on the revolver portion of our credit facility, partially offset by borrowings of \$47.0 million on the revolver portion of our credit facility to fund, in part, the JourneyCare and Apple Home acquisitions. For the nine months ended September 30, 2022 and 2021, net cash provided by financing activities included cash received from the exercise of stock options of \$1.3 million and \$0.2 million, respectively.

#### **Outstanding Accounts Receivable**

Gross accounts receivable as of September 30, 2022 and December 31, 2021 were approximately \$127.6 million and \$138.4 million, respectively. Outstanding accounts receivable, net of allowance for credit losses, decreased by \$10.7 million as of September 30, 2022 as compared to December 31, 2021. Accounts receivable for the Illinois Department on Aging increased approximately \$0.1 million during the quarter ended September 30, 2022. Our collection procedures include review of account aging and direct contact with our payors. We have historically not used collection agencies. An uncollectible amount is written off to the allowance account after reasonable collection efforts have been exhausted.

We calculate our DSO by taking the trade accounts receivable outstanding, net of allowance for credit losses for doubtful accounts, divided by the net service revenues for the last quarter, multiplied by the number of days in that quarter. Our DSOs were 46 days and 54 days at September 30, 2022 and December 31, 2021, respectively. The DSOs for our largest payor, the Illinois Department on Aging, were 35 days and 43 days at September 30, 2022 and December 31, 2021, respectively.

***Off-Balance Sheet Arrangements***

As of September 30, 2022, we did not have any off-balance sheet guarantees or arrangements with unconsolidated entities.

***Critical Accounting Policies and Estimates***

There have been no material changes to our critical accounting policies and estimates previously disclosed under the caption “Management’s Discussion and Analysis of Financial Condition and Results of Operations — Critical Accounting Policies and Estimates” set forth in Part II, Item 7 of our Annual Report on Form 10-K for the period ended December 31, 2021, filed on February 25, 2022.

***Recently Issued Accounting Pronouncements***

Refer to Note 2 to the Notes to Condensed Consolidated Financial Statements (Unaudited) for further discussion.

### ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

We are exposed to market risk associated with changes in interest rates on our variable rate long-term debt. As of September 30, 2022, we had outstanding borrowings of approximately \$166.9 million on our credit facility, all of such borrowings were subject to variable interest rates. If the variable rates on this debt were 100 basis points higher than the rate applicable to the borrowing during the three and nine month periods ended September 30, 2022, our net income would have decreased by \$0.5 million, or \$0.03 per diluted share, and \$1.6 million, or \$0.10 per diluted share, respectively. We do not currently have any derivative or hedging arrangements, or other known exposures, to changes in interest rates.

### ITEM 4. CONTROLS AND PROCEDURES

#### *Evaluation of Disclosure Controls and Procedures*

Our management, with the participation of our Chief Executive Officer and our Chief Financial Officer, evaluated the effectiveness of our disclosure controls and procedures as of September 30, 2022. The term “disclosure controls and procedures,” as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the “Exchange Act”) means controls and other procedures of an issuer that are designed to ensure that information required to be disclosed by an issuer in the reports that it files or submits under the Exchange Act, is recorded, processed, summarized, and reported within the time periods specified in the Securities and Exchange Commission’s rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by an issuer in the reports that it files or submits under the Exchange Act is accumulated and communicated to the issuer’s management, including its principal executive and principal financial officers, or persons performing similar functions, as appropriate to allow timely decisions regarding required disclosure. Management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving their objectives and management necessarily applies its judgment in evaluating the cost-benefit relationship of possible controls and procedures.

Based on the evaluation of our disclosure controls and procedures, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures were effective as of September 30, 2022.

#### *Changes in Internal Controls Over Financial Reporting*

There were no changes in our internal control over financial reporting identified in connection with the evaluation required by Rule 13a-15(d) and 15d-15(d) of the Exchange Act that occurred during the fiscal quarter ended September 30, 2022 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

**PART II – OTHER INFORMATION**

**Item 1. Legal Proceedings**

***Legal Proceedings***

From time to time, we are subject to legal and/or administrative proceedings incidental to our business. It is the opinion of management that the outcome of pending legal and/or administrative proceedings will not have a material effect on our financial position and results of operations.

**Item 1A. Risk Factors**

Investing in our common stock involves a high degree of risk. You should carefully consider the risk factors discussed under the caption “Risk Factors” set forth in Part I, Item 1A, of our Annual Report on Form 10-K for the year ended December 31, 2021, filed on February 25, 2022. There have been no material changes to the risk factors previously disclosed under the caption “Risk Factors” in our Annual Report on Form 10-K. Additional risks and uncertainties not currently known to us or that we currently deem to be immaterial also may materially adversely affect our business, financial condition or operating results.

**Item 2. Unregistered Sales of Equity Securities and Use of Proceeds**

None.

**Item 3. Defaults Upon Senior Securities**

None.

**Item 4. Mine Safety Disclosures**

None.

**Item 5. Other Information**

None.

## Item 6. Exhibits

## EXHIBIT INDEX

| Exhibit Number       | Description of Document  | Incorporated by Reference |            |             | Exhibit Number |
|----------------------|--|---------------------------|------------|-------------|----------------|
|                      |  | Form                      | File No.   | Date Filing |                |
| <a href="#">3.1</a>  | <a href="#">Amended and Restated Certificate of Incorporation of the Company dated as of October 27, 2009.</a>   | 10-Q                      | 001-34504  | 11/20/2009  | 3.1            |
| <a href="#">3.2</a>  | <a href="#">Amended and Restated Bylaws of the Company, as amended by the First Amendment to the Amended and Restated Bylaws.</a>  | 10-Q                      | 001-34504  | 05/9/2013   | 3.2            |
| <a href="#">4.1</a>  | <a href="#">Form of Common Stock Certificate.</a>  | S-1                       | 333-160634 | 10/2/2009   | 4.1            |
| <a href="#">31.1</a> | <a href="#">Certification of Chief Executive Officer Pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934 as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.</a> |                           |            |             |                |
| <a href="#">31.2</a> | <a href="#">Certification of Chief Financial Officer Pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934 as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.</a> |                           |            |             |                |
| <a href="#">32.1</a> | <a href="#">Certification of Chief Executive Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.</a>                               |                           |            |             |                |
| <a href="#">32.2</a> | <a href="#">Certification of Chief Financial Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.</a>                               |                           |            |             |                |
| 101.INS              | Inline XBRL Instance Document (the instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document).                           |                           |            |             |                |
| 101.SCH              | Inline XBRL Taxonomy Extension Schema Document.  |                           |            |             |                |
| 101.CAL              | Inline XBRL Taxonomy Calculation Linkbase Document.  |                           |            |             |                |
| 101.LAB              | Inline XBRL Taxonomy Label Linkbase Document.  |                           |            |             |                |
| 101.PRE              | Inline XBRL Presentation Linkbase Document.  |                           |            |             |                |
| 101.DEF              | Inline XBRL Taxonomy Extension Definition Linkbase Document.   |                           |            |             |                |
| 104                  | Cover Page Interactive Data File (embedded within the Inline XBRL document and contained in Exhibit 101).  |                           |            |             |                |



\* Management compensatory plan or arrangement

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

***ADDUS HOMECARE CORPORATION***

Date: November 1, 2022

By: \_\_\_\_\_ /s/ R. DIRK ALLISON

**R. Dirk Allison**  
**Chairman and Chief Executive Officer**  
**(As Principal Executive Officer)**

Date: November 1, 2022

By: \_\_\_\_\_ /s/ BRIAN POFF

**Brian Poff**  
**Chief Financial Officer**  
**(As Principal Financial Officer)**

**CERTIFICATIONS OF CHIEF EXECUTIVE OFFICER  
PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002**

I, R. Dirk Allison, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Addus HomeCare Corporation;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 1, 2022

By: /s/ R. Dirk Allison

R. Dirk Allison  
Chairman and Chief Executive Officer

---

**CERTIFICATIONS OF CHIEF FINANCIAL OFFICER  
PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002**

I, Brian Poff, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Addus HomeCare Corporation;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 1, 2022

By: /s/ Brian Poff  
Brian Poff  
Chief Financial Officer

---

**CERTIFICATION OF CHIEF EXECUTIVE OFFICER**  
**PURSUANT TO 18 U.S.C. SECTION 1350**  
**(AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002)**

In connection with the Quarterly Report on Form 10-Q for the fiscal quarter ended September 30, 2022 of Addus HomeCare Corporation (the "Company") as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, R. Dirk Allison, Chairman and Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: November 1, 2022

By: /s/ R. Dirk Allison

R. Dirk Allison

Chairman and Chief Executive Officer

---

**CERTIFICATION OF CHIEF FINANCIAL OFFICER  
PURSUANT TO 18 U.S.C. SECTION 1350  
(AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002)**

In connection with the Quarterly Report on Form 10-Q for the fiscal quarter ended September 30, 2022 of Addus HomeCare Corporation (the “Company”) as filed with the Securities and Exchange Commission on the date hereof (the “Report”), I, Brian Poff, Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: November 1, 2022

By: /s/ Brian Poff

Brian Poff

Chief Financial Officer

---

